

Business Overview

1. Operate the complete furniture and home furnishing retail business in Thailand. under the brand "Index Living Mall" stores and other retail store brands, including distributing products through both online and offline channels that covers both domestic and overseas customers.
2. Operate retail rental space business under the form of a community mall under the brands "The Walk", "Little Walk" and "Index Mall", including rental space in Index Living Mall branches and Lifestyle Mall "Décor Scape".

Financial Statement

	3M25	3M24	2024	2023
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Income Statement (MB)

Revenues	2,521.87	2,472.94	9,890.19	9,412.85
Expenses	2,215.77	2,163.51	8,772.44	8,337.84
Net Profit (Loss)	215.39	208.58	745.35	725.98

Balance Sheet (MB)

Assets	12,588.91	12,193.94	12,584.86	12,324.47
Liabilities	6,206.20	6,007.59	6,406.59	6,345.94
Shareholders' Equity	6,382.70	6,173.28	6,167.31	5,964.70

Cash Flow (MB)

Operating	609.11	513.40	1,795.14	1,669.85
Investing	-245.68	-67.85	-984.62	-541.59
Financing	-460.75	-560.86	-873.49	-931.96

Financial Ratio

EPS (Baht)	0.43	0.41	1.48	1.44
GP Margin (%)	46.73	46.43	45.89	46.01
NP Margin (%)	8.51	8.40	7.51	7.68
D/E Ratio (x)	0.97	0.97	1.04	1.06
ROE (%)	11.98	12.66	12.29	12.48
ROA (%)	8.99	9.32	8.97	8.86

Business Plan

- The Company plans to continuously expand the Index Living Mall branches, the current 34 branches, and expects to open the new 1-2 branches within 2025. Currently, the Index Living Mall Chiang Rai branch is under construction and is expected to open in the second half of the year.
- Expansion Plan: Plan to open a new Little Walk branch on Rattana Thibet Road and expand with 1-2 additional branches by 2025.
- Expand collaboration with business partners to develop innovative products and services, as well as to broaden distribution channels. Integrating ESG principles into business strategies to create sustainable long-term products, such as increasing the proportion of eco-friendly products.
- Improve and develop efficiently including expanding online platforms, collaborating with platform partners and marketplace, together with the right marketing campaigns for online channel to response to the customers' needs and to boost sales.

Sustainable Development Plan

The Company operates the business under sustainable development guidelines covering the dimensions of corporate governance and economy, social, and environmental. The Company formulates the 3G sustainability strategy as a framework, consisting of Great Experience (creating good experiences from products and services), Grow Together (creating happiness and good quality of life together with responsibility), and Green Planet (caring and passing on the sustainable environment to society).

Business Highlight

The Company is one of the leading retailers of furniture and home furnishing products in Thailand, which has an integrated supply chain from its production plant to various distribution channels covering nationwide. The Company has its own in-house product development team and production plant, allowing it to manage product quality and costs effectively, including the flexibility to develop, produce new products, and create innovative products without limitations.

At the end of 2024, the Company currently had 34 Index Living Mall stores, covering major cities throughout Thailand, plus other retail store brands, and dealer stores in secondary cities across the country. The Company also has overseas Index Living Mall franchise stores in 7 countries, including Vietnam, Cambodia, Laos, Myanmar, Nepal, Maldives and India.

For the retail rental space business, the Company had 3 medium-sized community mall "The Walk" and 4 small-sized community mall "Little Walk", plus rental spaces in Index Living Mall stores and Lifestyle Mall "Décor Scape".

Performance and Analysis

Business Performance Summary

For 1Q/2025, the Company recorded a profit for the Company of Baht 215.4 million, an increase of 3.3% YoY. The revenue from sales of products was divided by distribution channels as follows. Retail 76.4% / Online 14.4% / Domestic Project 5.3% / Dealers 0.8% / Overseas (franchise, project, and OEM) 3.1%

Key Milestones

- 1994: Founded and registered on 15 February 1994 under the name "Bangkok Franchise Co., Ltd".
- 2004: Renamed to Index Living Mall Co., Ltd.
- 2009: Expanded overseas business
- 2012: Expanded business to rental business providing rental spaces
- 2019: Listed on the Stock Exchange of Thailand on 26 July 2019
- 2023: Established a new joint venture company "Bulk Bulk Co., Ltd.", to provide delivery, assembling, and installation services of furniture, electric appliances, and other products in Thailand.
- 2025: Divested the entire investment stake in Bulk Bulk Co., Ltd. to the joint venture partner.

Risk Management Policy

The Company places importance on risk management by closely monitoring the situation and analyzing business trends regularly to manage and adjust business operations in a timely manner. The Company also focuses on collaboration with business partners to enhance the potential to create new products and expand distribution channels, along with the Company's product development strategies that create differentiation and deliver value to customers responsibly. Furthermore, the Company broadened the scope of its risk assessment to cover ESG risks at the corporate level as the starting point for the organization's journey toward sustainable business development.

Recent Awards and Recognitions

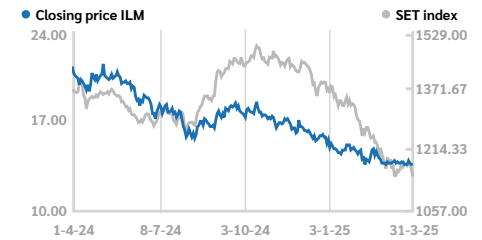
The company was selected as one of the sustainable stocks or SET ESG Ratings for the year 2023. Received a 5-star rating or 'Excellent' CG Scoring in 2023, for the fourth consecutive year. The Company received the Outstanding Investor Relations Awards 2022 and 2023 from SET Awards. In 2024, the Company was awarded the SET ESG Ratings of "AA" in the services industry group. The Company also received the "Highly Commended Supply Chain Management Award" in the Sustainability Excellence category at the SET Awards 2024. In 2025, the Company received the "Leading of ESG Social Product" award, recognizing the organization as a leader in ESG for Social Product at the Future Trends Awards 2025.

Revenue Structure



Stock Information

SET / SERVICE / COMM



as of 31/03/25	ILM	COMM	SET
P/E (X)	9.42	19.85	15.78
P/BV (X)	1.14	1.54	1.10
Dividend yield (%)	7.19	2.89	4.37

	31/03/25	30/12/24	28/12/23
Market Cap (MB)	7,019.50	8,080.00	12,069.50
Price (B/Share)	13.90	16.00	23.90
P/E (X)	9.42	10.49	16.93
P/BV (X)	1.14	1.34	2.09

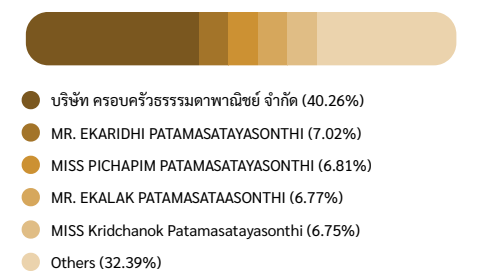
CG Report:



Company Rating:

Major Shareholders

as of 12/03/2025



Company Information and Contact

- http://www.indexlivingmall.com
- ir@indexlivingmall.com
- 0-2898-6420-5
- 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam, Bangkokhuthien Bangkok 10150
- Other Trading Info. :
https://www.settrade.com/C04_01_stock_quote_p1.jsp?txtSymbol=ILM