



## 2026 Annual General Meeting of Shareholders

Hybrid Meeting (Physical & Electronic Means)

of

Index Living Mall Public Company Limited

Friday 24 April 2026 at 2.00 p.m.

At Academy Training Room 1, No. 147 Soi Rama 2 Soi 50, Rama 2 Road,  
Samaedam, Bangkhunthian, Bangkok 10150

Remark:

- 1. Registration is open for attendees at the company meeting room at 12.30 p.m.*
- 2. The number of seats in the meeting room is limited to accommodate shareholders and/or proxies approximately 40 seats ("attendants") which can be held for the purpose of preventing or following up in case of any incidents. When the seats are full, the Company requests the cooperation of the shareholders who attend the meeting in person to appoint the Company's independent directors as their proxies instead of attending the meeting.*
- 3. The Company provide snack box for take away only.*
- 4. In the event of shareholders attending the meeting via electronic media (E-AGM) registration starts at 13.00 p.m., please study the guidelines for attending the shareholders' meeting via electronic media in detail.*

Telephone 66 (0) 2 898 6420-5 Ext. 6219

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## Index Living Mall Public Company Limited

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24 March 2026

**Subject:** Invitation to the 2026 Annual General Meeting of Shareholders (Hybrid Meeting)

**To:** All shareholders of Index Living Mall Public Company Limited

**Attachments:**

1. Copy of Minutes of 2026 Annual General Meeting of Shareholders
2. QR Code for scanning and downloading the 2025 Form 56-1 One Report and Financial Statements for the year ended December 31, 2025 (Supporting for agenda 3 and agenda 4) and QR Code Downloading Procedures for the 2025 Form 56-1 One Report
3. Information of individuals nominated as new directors to replace directors retired by rotation and new director appointment (Attachment 3)
4. Qualifications of an Independent Director
5. The Company's Articles of Association in relation to the shareholders' meeting
6. Information of the Independent Directors for proxies appointment
7. Procedures for Appointment of Proxy, Registration Process, Documentation for Registration, Vote Casting and Counting and Meeting Arrangement
8. Guidelines for attending the AGM through Electronic Media (E-AGM) and the Appointment of Proxies
9. Acceptance for the invitation of online meeting of Index Living Mall Public Company Limited
10. Proxy Form A, B and Form C
11. Request form of printed the 2025 Form 56-1 One Report
12. Privacy Notice for the Company's Annual General Meeting of Shareholders for the Year 2023
13. Map of the 2026 AGM venue

The Board of Directors of Index Living Mall Company Limited (the "Company"), at the Meeting No. 1/2026 held on 26 February 2026 resolved to convene the 2026 Annual General Meeting of Shareholders on **Friday 24 April 2026 at 2.00 p.m. by Hybrid Meeting (both Physical & Electronic means) at Academy Training Room 1, Index Living Mall Public Company Limited No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam, Bangkhunthian, Bangkok 10150** to consider the following agenda items for the 2025 Annual General Meeting of Shareholders together with the opinion of the Board of Directors.

**Agenda 1** To inform the 2026 AGM by the Chairman of the Board of Directors

The Board of Directors has posted the criteria and procedures for minority shareholders to propose agenda items for the 2026 AGM in advance on the Company's website during December 1, 2025 - January 14, 2026, and has already reported to the Stock Exchange of Thailand (the "SET"). No agenda has been proposed on the website.

**The Board's opinion:** The Meeting should acknowledge the matters informed by the Chairman.

**Agenda 2** To consider and certify the Minutes of the 2025 Annual General Meeting of Shareholders, which was held on 25 April 2025

**Fact and Rationale:** The 2025 AGM was convened on April 25, 2025, to consider matters required by law. The minutes of the 2025 AGM were submitted to the SET within 14 days after the meeting and submitted to the Ministry of Commerce as required by law and on the Company's website at <https://investor.indexlivingmall.com/storage/download/shareholders-meeting/agm2025/20250507-ilm-agm2025-minutes-en.pdf> as per Attachment 1.

**The Board's Opinion:** The Meeting should approve the Minutes of the 2025 AGM.

**Voting:** A majority vote of the shareholders attending and voting at the Meeting.

**Agenda 3** To acknowledge the Board of Directors' Report on the Company Operating's Results in 2025

**Fact and Rationale:** In compliance with Section 113 of the Public Company Limited Act B.E. 2535 (1992) (as amended) (the "PLCA") and Article 39 of the Company's Articles of Association specified that the Annual General Meeting of Shareholders shall acknowledge the Director's report on the Company's performance whereby the Company's operating performance for the year 2025 which forms part of the Company's 2025 Form 56-1 One Report delivered to the Company's shareholders together with this letter of invitation according to Attachment No. 2 in QR Code.

**Board's Opinion:** The Board of Directors Meeting No. 1/2026 held on 26 February 2026 deemed that it was appropriate to propose to the 2026 Annual General Meeting of Shareholders to acknowledge the Company's performance results for the year 2025.

**Voting:** This agenda item is for acknowledgement and thus voting is not required

**Agenda 4** To consider and approve the financial statements for the year ended 31 December 2025

**Fact and Rationale:** Section 112 of the PLCA (as amended) and Article 36 of the Company's Articles of Association, the company must prepare the balance sheets, and the profit and loss statement.

**The Audit Committee's Opinion:** The Audit Committee at the Meeting No. 1/2026 held on 26 February 2026 deemed that the reviewed and endorsed Financial Statements for the year ended 31 December 2025 by the auditor are accurate, complete, and reliable, including key information of the Company's financial conditions and results of operation for the year 2025 is summarized as follows:

**Statements of Financial Position and Statement of Income**

(Unit: million baht)

Financial Statement	Amount
Assets	13,257.07
Liabilities	6,841.52
Shareholders' Equity	6,415.54
Revenue	10,001.25
Profit for the year	753.23
EPS (Baht per share)	1.49

**The Board's Opinion:** The Board of Directors at the Meeting No. 1/2026 held on February 26, 2026, deemed that it was appropriate to consider the Statement of Financial Position and Statement of Income and agreed with the Audit Committee, including proposed to the 2026 Annual General Meeting of Shareholders to consider and approve the Statements of Financial Position and Statement of Income for the year 2025. (The statement details are enclosed in the Form 56-1 One Report 2025)

**Voting:** This agenda item requires the approval of the meeting by a majority vote of the shareholders attending and casting the votes at the meeting.

**Agenda 5** To consider and approve the net profit allocation and the dividend payment for the year 2025

**Fact and Rationale:** The Company establishes dividend payment policy at least 50 percent of consolidated profit after corporate reserves under the law and Article of Association of the company.

In addition, Section 116 of the PLCA (as amended) and Article 45 of the Company's Articles of Association, The Company shall allocate annual net profit for a reserve fund of no less than 5 percent of the annual net profit deduct with the total accumulated losses brought forward (if any) until the reserve fund reaches an amount of no less than 10 percent of the registered capital.

During the year 2025 (January 1- December 31, 2025) based on the Company's consolidated net profit at total amount of 753,227,653 Baht. The Board has considered to pay dividend at the rate of 1.00 Baht per share at totaling approximately 505,000,000 Baht.

The interim dividend payment based on the Company's net profit from January 1, 2025 to June 30, 2025 at the rate of 0.25 Baht per share had been paid to the shareholders on September 9, 2025 thereafter the remaining dividend payment at this time shall be 0.75 Baht per share. Moreover, this time will be paid from the net profit that has passed the corporate income tax. In which individual shareholders can claim tax credits from dividend payments.

#### 2023-2025 Dividend Payment Comparison

Payment of dividend	2025 (proposed year) (January 1, 2025 to December 31, 2025)	2024 (January 1, 2024 to December 31, 2024)	2023 (January 1, 2023 to December 31, 2023)
1. Net profit (Million Baht)	753.23	745.35	725.97
2. Number of share (Million shares)	505	505	505
3. Par value (Baht/share)	5	5	5
4. Dividend (Baht/share)	1.00	1.00	1.00
- Interim Dividend Payment (first half) (Baht/share)	0.25	0.25	0.25
- Remaining Dividend Payment (Baht/share)	0.75	0.75	0.75
5. Total amount of dividend paid (Baht)	505.00	505.00	505.00
6. Dividend payout rate to net profit (%)	67.0	67.8	70.0

**The Board's Opinion:** The Board of Directors at the Meeting No. 1/2026 held on February 26, 2026 deemed that it was appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the allocation of net profit (profit for the year) and payment of dividend for the year 2025 at 1.00 Baht per share in which the Company paid interim dividend at the rate of 0.25 Baht per share thus the remaining paid for this time is 0.75 Baht per share including the interim dividend payment based on the Company's net profit from January 1, 2025 to June 30, 2025 at total amount of Baht 126.25 million, therefore; totaling approximately

505 million Baht at the dividend payout rate to net profit of 67.0% of the Company's consolidated net profit during January 1- December 31, 2025 in accordance with the dividend policy.

The Record Date for specifying the shareholders who have the right to receive the dividend will be May 12, 2026, and the dividend will be paid on May 22, 2026.

**Voting:** This agenda item requires the approval of the meeting by a majority vote of the shareholders attending and casting the votes at the meeting.

**Agenda 6** To consider and approve the appointment of directors who are due to retired by rotation in 2026

**Fact and Rationale:** Section 71 of the PLCA (as amended) and Article 17 of the Company's Articles of Association, at every Annual General Meeting, one-third of the directors shall retire from the office at such time. If the number is not a multiple of three, then the number nearest to one-third shall retire. A retiring director is eligible for re-election. Directors that retire during the first and second year following the registration of the Company shall be determined by drawing lots. In subsequent years, directors who have been in office for the longest term shall retire.

The Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee is in charge of nominating who can contribute greatly to the company and meet all qualification for qualified candidates in accordance with PLCA (as amended), Securities and Exchange Act (as amended) and the relevant regulations to propose to the 2026 Annual General Meeting of Shareholders to consider and approve 4 retiring directors.

In addition, the Company encourages shareholders proposing persons to nominate as new directors during December 1, 2025 to January 14, 2026; however no shareholders proposed to nominated directors to the Company.

**The Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee's Opinion:** The Sub-committee has proposed to the Board of Directors' Meeting to consider an appointment of the four directors that have qualifications in accordance with profound knowledge, capability, experiences, moral and ethical standards, be capable of expressing their opinion independently, and performance in the past as director position. Thus, the Board of Directors deemed that it was appropriate to propose to the 2026 Annual General Meeting of Shareholders that there are 4 directors to be retired by rotation, namely:

- |                                   |   |
|-----------------------------------|---|
| 1. Mrs. Pennapha Dhanasarnsillp   | Chairman of the Board, Independent Director |
| 2. Mr. Pisith Patamasatayasonthi  | Chief Executive Officer, Director           |
| 3. Mrs. Kunthong Udommahuntisuk   | Director                                    |
| 4. Ms.Pichapim Patamasatayasonthi | Director                                    |

**The Board's Opinion:** The Board of Directors at the Meeting No. 1/2026 held on 26 February 2026, excluding the members with conflict of interest, has considered qualifications, acknowledge and performance in the past as director of the company of each person named above as considered and proposed by the Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee viewed that the above mentioned persons have profound knowledge, capability and experiences that would be useful for the company, dedicate time and ability to develop the company with efficiency and effectiveness, and have qualifications in accordance with the regulations of the Company's Articles of Association, the PLCA (as amended), Notification of the Stock Exchange of Thailand, and Notification of the Capital Market Supervisory Board, including considered performance in the past as director of the company of each person that it is appropriate to propose to the 2026 Annual General Meeting of Shareholders consider and approve that these 3 retiring directors named below been re-elected as the Company's directors for another term.

- |                                   |   |
|-----------------------------------|---|
| 1. Mrs. Pennapha Dhanasarnsillp   | Chairman of the Board, Independent Director |
| 2. Mr. Pisith Patamasatayasonthi  | Chief Executive Officer, Director           |
| 3. Mrs. Kunthong Udommahuntisuk   | Director                                    |
| 4. Ms.Pichapim Patamasatayasonthi | Director                                    |

personal information of 4 retiring directors who re-elected as the company's directors for another term are enclosed in attachment 3

In addition, the Board of Directors has considered and viewed that Mrs. Pennapha Dhanasarnsillp proposed to be re-elected as an independent director for another term can give an independent opinion and in accordance with PLCA (as amended), The Securities and Exchange Act (as amended) and the relevant regulations.

**Voting:** This agenda item requires that each individual nominated as a director of the company to replace the director retired by rotation shall be approved by a majority vote of shareholders attending and casting the votes at the meeting

**Fact and Rationale:** Section 90 of the PLCA (as amended) and Article 22 of the Company's Articles of Association, directors shall be entitled to receive the remuneration from the Company in the form of monetary rewards, meeting allowances, retirement pensions, bonuses, or other benefits in other forms pursuant according to the consideration and the approval of the Shareholders' Meeting of no less than 2/3 of the total votes from shareholders who attended the Meeting.

Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee is in charge of evaluating the remuneration for the Board of Directors and Sub-committees by considering the Company's operating performance, a level of assigned responsibilities, comparisons with other companies in the same industry and size, and how to motivate qualified people and proposing remuneration of all committees for approval at the Board level and shareholder level respectively.

**The Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee's Opinion:** Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee has considered the remuneration of the Board of Directors and Sub-committees by considering the Company's operating performance, a level of assigned responsibilities, comparisons with other companies in the same industry and size, and how to motivate qualified people and proposing remuneration of all committees in 2026 which is the same rate charged in 2025.

**Financial Remuneration:**

Position	2025	2026 (Proposed Year)	2025	2026 (Proposed Year)
	Monthly Remuneration (Baht/person/month)	Monthly Remuneration (Baht/person/month)	Meeting Allowance (Baht/person/time)	Meeting Allowance (Baht/person/time)
<b>Board of Directors</b>				
Chairman	50,000	50,000	30,000	30,000
Member	30,000	30,000	20,000	20,000
<b>Audit Committee</b>				
Chairman	-	-	30,000	30,000
Member	-	-	20,000	20,000

Position	2025	2026 (Proposed Year)	2025	2026 (Proposed Year)
	Monthly Remuneration (Baht/person/month)	Monthly Remuneration (Baht/person/month)	Meeting Allowance (Baht/person/time)	Meeting Allowance (Baht/person/time)
<b>Nomination and Remuneration, Corporate Governance, and Sustainable Development Committee</b>				
Chairman	-	-	30,000	30,000
Member	-	-	20,000	20,000
<b>Executive Committee</b>				
Chairman	-	-	-	-
Member	-	-	-	-
<b>Risk Management Committee</b>				
Chairman	-	-	30,000	30,000
Member	-	-	20,000	20,000
<b>Investment Committee</b>				
Chairman	-	-	30,000	30,000
Member	-	-	20,000	20,000

**Non-Financial Remuneration:** No monetary compensation or other benefits were provided, consistent with the previous year (comparison between 2025–2026)

**The Board's Opinion:** As proposed by The Nomination, Remuneration, Corporate Governance and Sustainable Development Committee, the Board of Directors deems that it is appropriate to propose to the 2025 Annual General Meeting of Shareholders to consider and approve the remuneration of the Board of Directors and Sub-committee at the same rate with the year 2023.

**Voting:** This agenda item requires the approval of the meeting with the votes of not less than two-thirds of the total votes of shareholders attending the meeting.

Agenda 8 To consider and approve the appointment of the Auditors and determination of the audit fee for 2026

**Fact and Rationale:** Section 120 - 121 of the PLCA (as amended) and Article 45 of the Company's Articles of Association, prescribe that Annual General Meeting of shareholders shall consider and approve an appointment of an determine auditor and audit fee every year. However, the auditors shall not be directors, staff, employees, or any persons holding any position in the Company.

**The Audit Committee's Opinion:** The Audit Committee at the Meeting No. 1/2026 held on 26 February 2026 has endorsed the appointment of the auditor by which the company not having any subsidiaries, the audit firm that has independent performance and a record of efficient and standardized work with the appropriate rate of the auditor's fees. As KPMG is one of the top four companies to be the auditor for the year 2026. In addition to appoint one of the following auditors form KPMG Phoomchai Audit Ltd. to act as the auditor of the company for the year ended 31 December 2025:

1. Mr. Udomsak Busaranipon Certified Public Accountant License No. 10331 and/or
2. Ms. Sasithorn Pongadisak\* Certified Public Accountant License No. 8802 and/or
3. Ms. Jamjuree Sathapornchaiwat Certified Public Accountant License No. 11567 and/or
4. Mr. Piyanat Singkhorn Certified Public Accountant License No. 11641

\*Remarks: Mr. Udomsak Busaranipon is responsible for checking and expressing an opinion on the financial statements of Index Living Mall Public Company Limited for the year 2026

Any of the above auditors should serve as the external and express opinions on the financial statements for 2026. The proposed audit fee for the year 2026 amounts to 1,978,000 baht. In this regard, all the auditors are not shareholders of the Company and do not provide any advisory service to the Company. In addition to propose that the 2026 AGM authorize the Board of Directors to appoint alternate certified public accountant with KPMG Phoomchai Audit Ltd. in case of the absence of the four auditors as stated above.

**The Board's Opinion:** The Board of Directors at the Meeting No. 1/2026 held on February 26, 2026, resolved to concur with the Audit Committee's opinion. Therefore, propose to the 2025 Annual General Meeting of Shareholders to consider and approve the appointment of the auditor and audit fee for the year 2026.

The auditor's fees for the year 2026 in an amount 1,978,000 Baht that equal to those in year 2025 as follows:

List	Year 2026 (proposed year)	Year 2025	Increase/Decrease
Auditor's fees	1,978,000 Baht	1,940,000 Baht	38,000 Baht/ 1.96%

Other Service Fees

Item	Year 2026 (Proposed Year)	Year 2025	Increase/Decrease
Other Service Fees	Proposed to be paid as incurred	None	-

**Voting:** This agenda requires the approval of the meeting by a majority vote of the shareholders attending and casting the votes at the meeting.

**Agenda 9**

To consider and approve the amendment to the Company's Objects and the amendment to Clause 3 (Objectsof the Company) of the Memorandum of Association.

**Fact and Rationale:** Whereas the Company operates a retail business under the brand Flying Tiger Copenhagen, and the Company intends to import and sell alkaline batteries, the importation of such products for sale in Thailand requires the Company to register as an importer of batteries for sale with the Excise Department and Ministry of Finance. Accordingly, it is necessary for the Company to amend its Objects to include the importation of batteries for sale as follows:

**Clause 63: To engage in the importation and distribution of batteries**

In addition, the Company shall amend Clause 3 (Objects of the Company) of the Memorandum of Association to be consistent with the amendment to the Company's Objects, by replacing it with the following wording:

**Clause 3. The Company shall consist 63 clauses**

**The Board's Opinion:** The Board of Directors' Meeting No. 1/2026, held on 26 February 2026, considered and resolved to approve the amendment to the Company's objectives and the amendment to Clause 3 of the Memorandum of Association regarding the Company's objectives. It is therefore deemed appropriate to propose the same to the 2026 Annual General Meeting of Shareholders for consideration and approval of the amendment to the Company's objectives and the amendment to Clause 3 of the Memorandum of Association regarding the Company's objectives, as detailed above. In this regard, for the purpose of registering the amendment to the Company's objectives and the amendment to the Company's Memorandum of Association with the Department of Business Development, Ministry of Commerce, it is deemed appropriate to propose that the Meeting consider and approve the authorization of the person designated by the Board of Directors or the Chief

Executive Officer, or any director authorized to sign on behalf of the Company as stated in the Company's affidavit, or any person authorized by such authorized director, to undertake any acts necessary for the completion of the registration process. Such authorization shall include the authority to amend and supplement the wording in the relevant documents in the event that the registrar issues an order and/or recommends any amendment to the wording of such documents, provided that such amendment or supplementation does not affect the material substance of the proposed amendments as set out above, and is made in compliance with the order of the registrar of public limited companies.

**Voting:** This agenda item must be approved by a vote of not less than three-fourths of the total number of votes of shareholders attending the Meeting and entitled to vote.

## **Agenda 10      Consideration of Other Matters (if any)**

The Record Date on which shareholders have the right to attend the Company 2026 Annual General Meeting of Shareholders will be on 12 March 2026. The Company is pleased to invite all shareholders to attend the 2026 AGM by Hybrid on Friday 24 April 2026 at 2.00 p.m.

The Company recommends that any shareholder or any proxy who wishes to attend the Meeting by electronic means carefully study and follow the Guidelines for attending the Meeting by electronic means (Attachment 8).

A Proxy Form is enclosed for those shareholders who are unable to attend the Meeting by electronic means. Shareholders may appoint their own proxy or may appoint any one of the following Independent Director, to attend and vote on their behalf:

1. Mr. Jirayut Roongsrithong Independent Director Age 60 Years

Address: 147/54 Panya Village, Pattanakarn 30 Road, Suanluang District, Bangkok 10250 THAILAND

2. Mrs.Prapasiri Kositthanakorn Independent Director Age 61 Years

Address: 7 Inthamara 41, Sutthisan Winitchai Road, Ratchadaphisek Sub-district, Din Daeng District, Bangkok 10400 THAILAND

None of the above Directors has any special interest in any of the agenda items. Shareholders are requested to send the executed Proxy Form (Attachment 10) and together with required supplementary documents to the Company **by 21 April 2026** via email or mail to the following address:

- Email : [ir@indexlivingmall.com](mailto:ir@indexlivingmall.com)
- Post : Company Secretary Department

Index Living Mall Public Company Limited

No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam Sub-district, Bangkhuntien District,  
Bangkok 10150

Please be informed and attend the 2026 Annual General Meeting of the Shareholders in Hybrid Meeting accordingly.

Sincerely yours,

Signed by -- *Mrs. Pennapa Dhanasarnsilp* --

(Mrs. Pennapa Dhanasarnsilp)

Chairman of the Board of Directors

Copy of  
the Minutes of the Annual General Meeting of Shareholders  
Y2025  
On 25 April 2025

*Translation***Minutes of the Annual General Meeting of Shareholders for 2025****Index Living Mall Public Company Limited****Friday 25 April 2025 at 2.00 p.m.****Through Hybrid Meeting****Location: Academy Training 1****Index Living Mall Public Company Limited****No. 147 Soi Rama 2 Soi 50 Rama 2 Road Samaedam Bangkhuntian District Bangkok 10150**

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Index Living Mall Public Company Limited (the "Company") had set the record date as March 13, 2025, to specify the list of shareholders who had the right to attend the Shareholders' Meeting. The number of registered shareholders on this date was 2,564, holding a combined total of 505,000,000 shares.

**Directors Present total 10 persons out of 11 persons (represent 90.91 percent of the total number of directors)**

1. Mrs. Pennapa Dhanasarnsil Chairman of the Board of Directors Independent Director,  
Chairman of the Nomination Remuneration, Corporate Governance  
& Sustainable Development Committee
2. Mr. Jirayut Rungsritthong Independent Director, Chairman of the Audit Committee and  
Nomination Remuneration, Corporate Governance & Sustainable  
Development Committee
3. Mr. Adisak Ruckariyaphong Independent Director, Chairman of Risk Management Committee,  
Chairman of Investment Committee, Audit Committee, and  
Nomination Remuneration, Corporate Governance Committee
4. Mr. Ariya Bhanomyong Independent Director
5. Mr. Pisith Patamasatayasonthi Director, Chairman of Executive Committee and Chief Executive  
Officer
6. Mrs. Kunthong Udommahuntisuk Director
7. Ms. Kridchanok Patamasatayasonthi Director, Executive Committee, Risk Management Committee,  
Investment Committee, and Managing Director
8. Ms. Pichapim Patamasatayasonthi Director and Executive Committee
9. Mr. Ekalak Patamasatayasonthi Director and Executive Committee
10. Mr. Ekaridhi Patamasatayasonthi Director, Executive Committee and Risk Management Committee

**Directors Absent with Leave 1 Person**

1. Mr. Thakorn Piyapan Independent Director, Audit Committee and Risk Management Committee

**Executives Present**

1. Mrs. Phairunya Supitux Senior Vice President – Finance & Accounting
2. Mr. Nattinai Yuttapatsak Senior Vice President – Project Sales & Office Furniture Line
3. Mr. Kwanchai Kitkongkajornchai Senior Vice President – Product Strategy & Development Line
4. Mrs. Kanjanawan Layluxsiri Senior Vice President – Marketing Line
5. Ms. Pavaravadee Wichaidit Senior Vice President – Supply Chain, DC and IT Lie
6. Mr. Gerard Mcgurk Senior Vice President – Trading & International Retail Line

Mrs. Phairunya Supitux as a Company Secretary

**External Auditor**

Ms. Jamjuree Satapornchaiwat from KMPG Phoomchai Audit Ltd. (attend via online)

**Lawyer Who Inspects Voting Procedures**

Mr. Saharat Chuensiripong

**Rights Protecting Volunteer**

Mr. Suratin Chula Olan, representing the Thai Investors Association

**Rights Protecting Volunteer (through online)**

Mr. Nitpan Witayakoon, representing the Thai Investors Association

**Proxy shareholder volunteer (attending physical meeting) to participate as a scrutineer for vote counting inspection.**

Ms. Sangarun Chandee

**Staff Informs Shareholders Prior to the Meeting**

The Master of Ceremonies informed the meeting of the hybrid meeting guidelines including voting procedures and votes counting by which the Company recorded images and video materials throughout the meeting with details as follows:

For physical meeting:

1. According to Article 33 of the Company's Articles of Association, at a shareholders' meeting, at least 25 shareholders and proxies must be present, or not less than half of the total number of shareholders. In addition to shares in aggregate of not less than one-third of the total number of shares sold in order to form a quorum.
2. One share is counted as one vote in which the shareholders or proxies must only vote one way, that is, agree, disagree, or abstain. The voting cannot be divided into certain parts (except for the vote of the custodian) and any shareholder having a special interest in any matter, he/she has no right to vote on that matter. Apart from the agenda which is voting for the appointment of directors who retired by rotation and if the votes are equal in any agenda, the chairman of the meeting shall deem appropriate to have an additional vote as a casting vote.
3. In the case that a person is a proxy, they must vote according to the letter of authorization specified by the grantor for each agenda item. If the vote of the proxy on any agenda is not in accordance with the proxy form, it shall be deemed that the vote is invalid and shall not be regarded as the vote of the shareholder. If the grantor does not specify his or her intention to vote in any agenda in the proxy form or not clearly stated or in any case the meeting considers or passes a resolution on any matter other than specified in the proxy form including the event that there is a change or addition of any facts. Proxies are entitled to consider and vote on their behalf as they see appropriate.
4. In this regard, voting in the following manner will be considered as is invalid.
  1. Ballots marked in more than one box.
  2. Ballots with conflicting intentions.
  3. A ballot with a crossed out and without a signature.

In case you wish to amend your vote, please cross out the original and sign it every time.
5. The counting of votes on each agenda will use the method of reading the information from the barcode on the shareholder's ballot.
6. The company will deduct the votes of disapproving and abstaining shareholders from all the votes of shareholders attending the meeting. Nevertheless, if the shareholders disagreed and abstained on any agenda, it is required that shareholders vote and sign on the ballot papers. Follow by raising your hand for staff to collect ballots to be counted.
7. Regarding the agenda to consider and approve the appointment of directors who retired by rotation, the company has set the voting for each director individually. The company will collect all ballots for this agenda including agree, disagree, and abstain for transparency and verifiability.
8. If the shareholders or proxies wish to express their opinions or ask additional questions in each agenda, they can raise their hand in order that the company will bring the paper for written questions. In this regard,

please write your name, surname, and indicate whether the shareholder attends the meeting in person or as a proxy together with questions on paper. The company will answer questions at the meeting in order to record the minutes of the meeting accurately and completely.

For E-AGM:

1. OJ International Co., Ltd., an electronic conferencing system provider (E-AGM), has provided E-AGM system that complies with various electronic conferencing standards of the Electronic Transactions Development Agency.
2. This electronic conference (E-AGM) is a meeting under various laws. related, such as the Royal Decree on Electronic Conferencing B.E. 2563, the Notification of the Ministry of Digital Economy and Society on Security Standards of Electronic Conferencing B.E. 2563, system information security standards control the meeting, etc.
3. In voting one share is counted as one vote (1 Share 1 Vote), shareholders are requested to go to the E-Voting window to vote on each agenda within the specified time (1 minute). After voting, the system will have a pop-up asking again whether the vote will be confirmed then you can press OK to confirm the vote.
4. In case any shareholders wish to change their vote, they can do this by pressing to select a new score again. If the agenda has already been closed for voting shareholders will not be able to vote or change the vote.
5. For those shareholders who attend via mobile devices or tablets, please switch from Zoom program back to Chrome program to vote at E-Voting menu.
6. When you have finished voting. Please come back to the E – meeting window (zoom program) to continue viewing the video and audio of the meeting.
7. The system will collect points by counting the total votes from those who voted via E-Voting and those who voted in advance via proxy documents.
8. In the event that shareholders wishing to ask questions by typing messages as follows:
  - 8.1 Go to the Q&A menu in the Zoom program to type a message.
  - 8.2 Press the Enter key to send the message to the system.
9. In the event that a shareholders wish to ask a question in conversation, they can do so as follows:
  - 9.1 Go to the Participant menu below and press the Raise Hand button.
  - 9.2 When the host calls your name, the staff will open the mic for you to inquire. You will need to press Unmute and open the mic on your device. If shareholders cannot speak through the microphone (within 1 minute), please type your question via the Chat channel instead so that the moderator will be able to read the questions for the meeting on your behalf.

10. In each question asked both text and voice message, the Company requests all shareholders to inform the name-surname and specify whether you come in person or as a proxy before starting to ask questions every time for the purpose of minutes taking.
11. The Company provides an opportunity for the meeting attendees to submit questions for each agenda. In the absence of attendees within 2 minutes, the company will continue the meeting. If shareholders have additional questions, you can type your questions through the Chat channel.
12. In counting the votes of the shareholders who cast their votes in each agenda, only the votes of the shareholders who vote against and abstain will be counted. Such votes will be deducted from the total votes of shareholders who attend the meeting and have the right to vote. The rest will be regarded as approval votes. There will be a summary of the results after the presentation is done for each agenda.
13. On every agenda of the meeting If the vote counting of the meeting is completed, the voting system will be closed.

After that, the Master of Ceremonies invited Mrs. Pennapha Dhanasarnsilp, Chairman of the Board, to lead the shareholders to the next meeting agenda item. Afterwards, Mrs. Pennapha Dhanasarnsilp, Chairman of the Board who acted as the Chairman of the Meeting, gave a welcoming speech to the shareholders, and opened the Annual General Meeting of Shareholders for 2025.

Next, the Master of Ceremonies reported that 74 shareholders attended the Meeting which represented a total of 433,867,108 shares or 85.9143 % of the total 505,000,000 voting shares. 31 shareholders attended the meeting themselves which represented 187,349,248 shares and 43 proxies which represented 246,517,860 shares. This constituted a quorum in accordance with the Articles of Association of the Company. Thus, the Meeting began in accordance with the following agenda items.

#### **The Meeting Started**

Mrs. Pennapha Dhanasarnsilp, Chairman of the Board, presided over the Meeting in order to consider various matters according to the following agenda items.

#### **Agenda Item 1: Matters that the Chairman Notified the Meeting**

Mrs. Pennapha Dhanasarnsilp, the Chairman of the Meeting, reported that the Company had specified procedures to grant rights to minority shareholders to propose agenda items for the 2025 Annual General Meeting of Shareholders in advance via the Company's website between December 2, 2024, and January 15, 2025. The Company also notified The Stock Exchange of Thailand about this information, but no minority shareholders proposed any agenda items through the channels specified by the Company. The Company provided opportunities for shareholders to submit questions in advance of the General Meeting of Shareholders on the website or by sending letters to the Company from March 25 to April 19, 2025, but there were no questions from any shareholders.

This agenda item is only for acknowledgment; therefore, votes are not required and there were no further questions from shareholders.

**Agenda Item 2: To consider and certify the Minutes of the 2024 Annual General Meeting of Shareholders, which was held on 26 April 2024**

The Chairman informed the meeting that the 2024 AGM was convened on April 26, 2024 to consider matters required by law. The minutes of the 2024 AGM were submitted to the SET within 14 days after the meeting and submitted to the Ministry of Commerce as required by law. In addition, the Company was published on Company's website within 14 days after the meeting the details of which are in Notice of the 2025 Annual General Meeting of Shareholders.

The Boards had opined that the Meeting should approve the Minutes of the 2025 AGM. The Chairman informed that if any shareholders needed an explanation or had any additional questions about the Minutes of the 2024 AGM, both in the meeting room or in E-AGM they could submit the question in two ways as follows Press "Raise Hand" button then the staff will open the microphone at the screen to the shareholders. Type the message of the E-AGM Q&A and then the staff will collect the questions and send them to the relevant directors or executives to answer them.

No queries and suggestions from shareholders, Chairman proposed the meeting to consider and certify the Minutes of the 2024 Annual General Meeting of Shareholders as follows:

Meeting Resolution: The Meeting considered and certified the Minutes of the 2024 Annual General Meeting of Shareholders, with the majority votes of the shareholders who attended the Meeting and cast their votes as follows:

Agreed	446,160,209 votes	Equivalent to 100.0000%
Disagreed	0 votes	Equivalent to 0.0000%
Abstained	0 votes	Equivalent to 0.0000%
Lost Card	0 votes	Equivalent to 0.0000%

Of the total number of votes in attendance and having the rights to vote.

***Remarks:** For this agenda item, there were 2 shareholders attended the Meeting which represented a total of 12,293,101 shares. The total shareholders attended the meeting were 76 shareholders, totaling 446,160,209 shares.*

**Agenda Item 3: To Consider and Acknowledge the Board of Directors' Report regarding the Company's Performance in 2024**

The Chairman assigned Ms. Kridchanok Patamasatayasonthi, Managing Director, to report the Company's performance in 2024. The Meeting continued to proceed.

Ms. Kridchanok reported that the business performance in the year 2024 represented another significant achievement, with net profit reaching 745.3 million baht, marking the third consecutive year of record-high profit. Total revenue amounted to 9,890.2 million baht, representing a growth of 5% from the previous year. This growth was driven by the Company's strong operational strategies, which supported revenue expansion across all key segments, including sales revenue, which increased by 4.7% from the previous year, and rental and service income, which grew by 9%. In addition, the Company continued to effectively control and manage its costs and expenses.

#### Revenue breakdown:

- Total revenue 2024 from operations reached 9,024 million baht, a 4.7% increase from the previous year, driven by growth in both sales and leasing/service revenue.
- Retail store sales, which represent the Company's largest sales channel, grew by 1.6% from the previous year. This growth was driven by the continued expansion of branches in tourist provinces, supported by an increased variety of products to better cater to all customer segments.
- Online sales recorded a significant growth of 21.1% from the previous year, achieving double-digit growth for the second consecutive year. This was driven by the Company's effective marketing strategies and precise data analytics, enabling the Company to deliver products and promotions effectively to target customers across all platforms, in line with the growing consumer trend toward online purchasing.
- Project sales revenue increased by 14.4% from the previous year, supported by the Company's consistent and successful delivery of projects throughout the year.

#### Rental and Service Income

- In 2024, rental and service income totaled 754.1 million baht, continuing its growth trend with a 9% increase from the previous year. This was mainly attributable to the full-year revenue recognition of Little Walk Krungthep Kreetha, which was opened in the last quarter of the previous year. In addition, the average occupancy rate of existing branches continued to improve. Together with effective cost management and a lower average Ft (fuel tariff) for electricity compared to the previous year, this resulted in an improvement in gross profit margin for rental and services.
- The Company's selling and administrative expenses totaled 3,480.9 million baht, representing an increase of 5.1% from the previous year. The increase was mainly due to higher marketing expenses, sales promotion expenses, and delivery and installation service costs, in line with the growth in sales. However, the ratio of operating revenue to selling and administrative expenses remained close to the previous year, reflecting effective cost management.
- In 2024, the Company reported a net profit of 745.3 million baht, an increase of 19.4 million baht from the previous year. This marked another year of record-high annual profit for the third consecutive year, while the net profit

margin remained at a level comparable to the previous year, despite lower tax incentives received during the year.

#### Financial Position as at the end of 2024

- The Company's total assets amounted to 12,584.9 million baht, representing an increase of 260.4 million baht from the previous year. This was mainly due to an increase in property, plant and equipment, and advance payments for construction related to new branch projects, offset by a decrease in trade receivables from collections, a decrease in cash from construction payments, and a reduction in inventories.
- The Company's total liabilities amounted to 6,406.6 million baht, an increase of 60.7 million baht from the previous year. The increase was primarily attributable to higher construction payables for new branch projects and an increase in lease liabilities for new projects, offset by a decrease in short-term borrowings.
- The Company's shareholders' equity amounted to 6,178.3 million baht, an increase of Baht 199.8 million from the previous year. This was mainly driven by the net profit for 2024, offset by dividend payments to shareholders.

#### Summary of Projects Opened in 2024

- In 2024, the Company opened two new Index Living Mall branches, namely Index Living Mall Saraburi, which serves as a prototype "Zero Energy Building" in the form of an ECO Store, and Index Living Mall Rattana Thibet, which includes the Little Walk Rattana Thibet project, covering an area of over 12 rai.
- In the luxury segment, the Company launched the BoConcept Flagship Store in a prime location in Thonglor, within the Décor Scape project, which is positioned as a modern luxury lifestyle mall. The project also offers rental space for leading furniture and home decoration brands.

#### Plans for New Project Openings in 2025

- In 2025, the Company remains committed to creating strong growth opportunities by expanding both its existing businesses and new business ventures.
- For its core furniture business, the Company plans to open a new Index Living Mall branch in Chiang Rai Province. The project is located on a bypass road, covering an area of approximately 8 rai, with a sales area of around 7,000 square meters, and is expected to commence operations in the second half of the year.
- For the rental business under the Little Walk brand, the Company plans to open two new projects: Little Walk Phran Nok–Phutthamonthon Sai 4 and Little Walk Ramkhamhaeng.
- For new business expansion, the Company is advancing its retail strategy into a new format by obtaining the exclusive franchise rights for "Flying Tiger Copenhagen," a well-known lifestyle retail brand from Denmark, for distribution in Thailand. Flying Tiger Copenhagen is a globally recognized brand with more than 1,000 stores

across 39 countries, located in leading shopping centers and prime streets worldwide. The brand is renowned for its uniquely designed yet affordable products.

- This strategic initiative represents a significant step in expanding the Company's portfolio beyond furniture and home décor, aiming to reach a broader customer base through creative design products at accessible price points.

#### Achievements and Recognition in 2024

- The Company was selected as one of the "Sustainable Stocks" and received a SET ESG Ratings of AA for 2024 in the Services sector by the Stock Exchange of Thailand. This represented a two-level improvement from the previous year, when the Company was included in the sustainable stocks list for the first time with a BBB rating. This achievement reflects the Company's strong commitment to operating its business under a comprehensive sustainability framework, covering all dimensions of Environmental, Social and Governance (ESG) under the core concept of "Sustainable Living for Future Lifestyle", with the aim of enhancing quality of life, society, and the environment in accordance with good corporate governance principles for sustainable growth.
- The Company also received the Highly Commended Sustainable Supply Chain Awards under the Sustainability Excellence category at the SET Awards 2024 for listed companies on the Stock Exchange of Thailand with a market capitalization of more than THB 10 billion but not exceeding THB 30 billion. This award reflects the Company's commitment to holistic business development, including its outstanding performance in supply chain management.
- Index Living Mall is not only focused on driving business growth, but also places great importance on continuously advancing its sustainability strategy in order to deliver long-term value to customers, communities, and the environment. The Company conducts its business by maintaining a balance across the economic, social, and environmental dimensions.
- In addition, the Company received an Excellent CG Scoring rating for the fifth consecutive year in the Corporate Governance Report of Thai Listed Companies (CGR) 2024, conducted by the Thai Institute of Directors Association with the support of the Stock Exchange of Thailand and the Securities and Exchange Commission, Thailand.
- The Company also received a full score of 100 in the Annual General Meeting Checklist (AGM Checklist) for the sixth consecutive year, placing it among the highest-rated companies. The assessment was conducted by the Thai Investors Association.

## Anti-Corruption Policy

With regard to its anti-corruption policy, the Company was certified and became a member of the Thai Private Sector Collective Action Against Corruption (CAC) in September 2022. Such certification is valid for a period of three years, and the Company is therefore required to renew its certification in 2025.

In this regard, the Company's CAC Working Team submitted the renewal application on 31 March 2025, and the application is currently under consideration. The Company expects the certification to be renewed continuously by 30 September 2025.

The Company has implemented its Anti-Corruption Policy and has had its relevant processes reviewed by the Internal Audit Department. No complaints relating to corruption were identified. In addition, the Company has provided orientation training for new employees on the Anti-Corruption Policy and has continuously monitored and improved the policy to enhance its effectiveness.

On behalf of the Board of Directors, the Chairman expressed sincere appreciation to the shareholders, business partners, and all customers for their continued strong support of the Company, as well as to the executives and employees for their trust and ongoing commitment. The Company remains committed to strengthening its business and driving further growth in order to achieve sustainable operating results, while delivering superior experiences to both customers and employees, and continuing to uphold sustainable and ethical business practices.

Thereafter, Ms. Kridchanok Patamasatayasonthi, Managing Director, invited the Chairman to proceed with the meeting. The Chairman informed the meeting that if any shareholder wished to request further clarification or had additional questions regarding the Company's operating results for the year 2024, shareholders attending both in person and online could submit their questions through the designated channels.

For online participants, questions could be submitted via two channels as follows:

By clicking the "Raise Hand" button, after which the staff would unmute the shareholder's microphone; or

By typing the question in the Q&A function of the E-AGM system, after which the relevant staff would collect the questions and forward them to the relevant directors or executives for response.

Mr. Yutthana Warit, a shareholder attending the meeting online, submitted a total of three questions through the Q&A channel, as follows:

1. As the Company's products may be considered discretionary products, would they be affected by economic conditions, and how has the SSSG been performing?

2. What are the competitive advantages of expanding into the electrical appliances business compared with current market leaders?

3. Which branches are currently operating at a loss, and what plans does the Company have to address this?

Responses by Ms. Kridchanok Patamasatayasonthi, Managing Director

1. The Company's products are not considered discretionary products. If customers purchase a new home, the Company's products are still regarded as necessary purchases. However, under the current economic conditions, it must be acknowledged that the real estate sector has slowed down considerably. Since furniture products are inevitably linked to the real estate sector, together with the impact of the recent earthquake situation, these factors have affected the Company's SSSG. Nevertheless, branches located in provincial tourist destinations have continued to demonstrate growth.

2. With respect to electrical appliances under the Power One brand, the Company is no longer engaged in such business, having discontinued the sale of such products since 2021.

3. In operating a business with a large number of branches, it is normal that some branches may not be able to generate profit at all times. Accordingly, it is necessary for the Company to manage both profitable branches and loss-making branches appropriately. Branches that are profitable should be managed in a way that enables them to generate sufficient returns to support the overall business performance. For branches operating at a loss, management has closely and continuously monitored their performance by considering sales levels and possible improvement measures.

There are various approaches to managing such issues. For example, during periods of economic slowdown, the Company may reduce promotional activities and focus more on selling higher-margin products in order to improve and protect margins, since increasing sales volume alone may not be effective under unfavorable economic conditions. In addition, the Company must assess whether the products offered at each branch are appropriate for the branch's location, as well as consider the capability of the branch manager. Problem-solving measures may therefore vary depending on the environment and specific factors of each branch, with the objective of strengthening the overall stability and sustainability of the business.

There were no further questions from the shareholders.

As this agenda item was for acknowledgment only, no voting was required.

During the consideration of this agenda item, 2 additional shareholders attended the meeting, representing a total of 110 shares.

As a result, the total number of shareholders attending the meeting was 78 shareholders, representing an aggregate of 446,160,319 shares.

**Agenda Item 4: To Consider and Approve the Statements of Financial Position and Income Statement of the Company for the fiscal year that Ended on December 31, 2024.**

The chairman assigned Ms. Phairunya Supitux, Senior Vice President of Finance & Accounting as the person to propose this agenda item to the Shareholders' Meeting.

Ms. Phairunya Supitux reported that in accordance with Section 112 of the Public Company Limited Act 1992 and Article 36 of the Articles of Association, it requires shareholders to approve the Company's financial statements. Therefore, the Company prepared the financial statements for the fiscal year that ended on December 31, 2024. These were audited by a certified auditor who expressed unconditional opinions to the said financial statements. The Board of Directors approved the financial statements in accordance with the recommendations of the Company's Audit Committee which is of the opinion that the financial statements presented had information that was accurate, complete, and reliable. The details appeared in the "Financial Statements" of the 2024 Form 56-1 One Report in a QR code format. This was delivered to the shareholders along with the meeting invitation letter. The Meeting is requested to consider the approval of the financial statements for the year ended on December 31, 2024 as well as the auditor's report.

After that, Ms. Phairunya invited the Chairman to proceed with the Meeting.

The Chairman informed that this agenda item, the resolution must be passed by a majority vote of shareholders who attended the Meeting and cast their votes. If any shareholders would like an explanation or had any additional questions regarding this agenda item, they could submit the question in the meeting room by raising hand and paper will be handed out to shareholder but on E-AGM means shareholder could submit the question with two channels as by pressing "Raise Hand" button then the staff will open the microphone at the screen to the shareholders. Type the message of the E-AGM Q&A and then the staff will collect the questions and send them to the relevant directors or executives to answer them.

No queries and suggestions from shareholders, Chairman proposed the meeting to consider and approve the Statements of Financial Position and Income Statement of the Company for the fiscal year that Ended on December 31, 2024 as follows:

Meeting Resolution: The Meeting considered and approved the proposed statement of financial position and the income statement for the fiscal year that ended on December 31, 2024, with the majority votes of the shareholders who attended the Meeting and cast their votes as follows:

Agreed	446,127,119 votes	Equivalent to 100.0000%
Disagreed	0 votes	Equivalent to 0.0000%

Abstained 0 votes Equivalent to 0.0000%

Lost Card 0 votes Equivalent to 0.0000%

Of the total number of votes in attendance and having the rights to vote.

**Agenda Item 5: Consider and Approve the Allocation of Net Profit and Dividend Payments for 2024**

The Chairman assigned Ms. Phairunya Supitux, Senior Vice President of Finance & Accounting to present this agenda item to the Shareholders' Meeting.

Ms. Phairunya informed that in order to comply with Section 115 of the Public Limited Company Act and the Articles of Association clause 44 which stipulates that the Company shall pay dividends from profits only.

The Company has a policy to pay dividends to shareholders at the rate of no less than 50% of the net profit according to the Company's consolidated financial statements after deducting corporate income tax and all types of reserves as specified by law and the Company each year. The Board of Directors will consider dividend payments based on various factors, mainly, the benefit of shareholders. This includes economic conditions, the operating results and the financial position of the Company, cash flow, reserves for future investments, reserves to repay loans, or working capital within the Company. The conditions and restrictions specified in the loan agreement and dividend payment do not have any significant impact on the Company's normal operations. The Company would like to propose the profit allocation and dividend payment for the year 2024 to the Meeting as follows:

According to the performance of the Company during the year 2024 (January 1- December 31, 2024) based on the Company's consolidated net profit at total amount of 745,346,392 Baht. The Board has considered to pay dividend at the rate of 1.00 Baht per share totaling approximately 505,000,000 Baht.

The interim dividend payment based on the Company's net profit from January 1, 2024 to June 30, 2024 at the rate of 0.25 Baht per share had been paid to the shareholders on September 9, 2024 thereafter the remaining dividend payment at this time shall be 0.75 Baht per share the total dividend payment amounts to THB 378,750,000. This dividend will be paid from the Company's net profit after corporate income tax, and individual shareholders shall be entitled to claim tax credit in respect of such dividend payments.

The Company recorded the list of shareholders who had the right to receive dividends on May 13, 2025 (Record date) and pay the dividends to shareholders on May 23, 2025.

After that, Ms. Phairunya invited the chairman to proceed with the Meeting.

The Chairman informed that for this agenda item, the resolution must be passed by a majority vote of the shareholders who attended the Meeting and cast their votes. If any shareholders would like an explanation or had any additional questions regarding this agenda item, they could submit the question in the meeting room by raising hand

and paper will be handed out to shareholder but on E-AGM means shareholder could submit the question with two channels as by pressing “Raise Hand” button then the staff will open the microphone at the screen to the shareholders. Type the message of the E-AGM Q&A and then the staff will collect the questions and send them to the relevant directors or executives to answer them.

No queries and suggestions from shareholders, Chairman proposed the meeting to consider and approve the proposed net profit allocation and dividend payment for the year 2024 as follows:

Meeting Resolution: The Meeting considered and approved the proposed net profit allocation and dividend payment for the year 2024 with a majority vote of shareholders who attended the Meeting and cast their votes as follows:

Agreed	446,160,319 votes	Equivalent to 100.0000%
Disagreed	0 votes	Equivalent to 0.0000%
Abstained	0 votes	Equivalent to 0.0000%
Lost Card	0 votes	Equivalent to 0.0000%

Of the total number of votes in attendance and having the rights to vote

**Agenda Item 6:** Consider and approve the appointment of directors who are due to retired by rotation in 2025

Mrs. Pennapha Dhanasarnsilp, Chairman of the Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee as the person to propose this agenda item.

In accordance with Section 71 of the Public Company Limited Act 1992 and Article 17 of the Company's Articles of Association, which stipulated that at every Annual General Meeting of Shareholders, one third of the directors shall retire. In this Annual General Meeting of Shareholders for the year 2025, there were 4 directors from 11 directors who had to retire by rotation, namely;

- 1) Mr. Thakorn Piyapan Independent Director/ Audit Committee  
/ Investment Committee
- 2) Mr. Jirayut Rungsrihong Independent Director/Chairman of Audit Committee  
/ Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee
- 3) Ms. Kridchanok Patamasatayasonthi Director/ Risk Comiittee/ Executive Committee
- 4) Mr. Ekaridhi Patamasatayasonthi Director/ Risk Comiittee/ Executive Committee

In this regard, the Company provided an opportunity for shareholders to nominate candidates to be considered as directors to the Company during December 2, 2024 - January 15, 2025. No shareholders nominated a person to be appointed as a director of the Company.

Mr. Thakorn Piyapan expressed his intention not to seek re-election as an Independent Director and Audit Committee Member at this meeting. Therefore, the shareholders were requested to consider the appointment of a director to replace the vacant position, namely Mrs. Prapasiri Kositthanakorn, which would be proposed to the shareholders for consideration under the next agenda item.

The Meeting of the Board of Directors, which excluded those who were due to retire by rotation, resolved to approve the proposal of the Nomination, Remuneration and Corporate Governance. The Board of Directors carefully considered and deemed it appropriate that all 4 directors are knowledgeable and capable, have experience that is beneficial to the Company, able to devote time and ability in order to further develop the Company with efficiency and effectiveness, have a wide vision, are moral and ethical, suitable and attain all the qualifications for the position of director in accordance with the relevant laws and regulations.

Therefore, this was proposed to the Shareholders' Meeting to consider and approve the reappointment of the 3 directors who retired by rotation to be directors for another term. In this regard, the biography and details of the 4 nominated directors and another director appointment was attached as well as various related information was delivered to shareholders together with the meeting invitation letter.

Mrs. Pennapha informed that for this agenda item, the resolution must be passed by a majority of votes of the shareholders who attend the Meeting and cast their votes. If any shareholders would like an explanation or had any additional questions regarding this agenda item, they could submit the question in the meeting room by raising hand and paper will be handed out to shareholder but on E-AGM means shareholder could submit the question with two channels as by pressing "Raise Hand" button then the staff will open the microphone at the screen to the shareholders. Type the message of the E-AGM Q&A and then the staff will collect the questions and send them to the relevant directors or executives to answer them.

No queries and suggestions from shareholders, Chairman proposed the meeting to consider and approve the appointment of directors who are due to retired by rotation in 2025 as follows:

<u>Meeting Resolution</u>	6.1 Mr. Jirayut Rungsrithong was proposed to be appointed as a director.		
	Agreed	446,160,319 votes	Equivalent to 100.0000%
	Disagreed	0 votes	Equivalent to 0.0000%
	Abstained	0 votes	Equivalent to 0.0000%

Lost Card	0 votes	Equivalent to	0.0000%
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Of the total number of votes in attendance and having the rights to vote

6.2) Ms. Kridchanok Patamasatayasonthi was proposed to be appointed as a director.

Agreed	446,160,319 votes	Equivalent to	100.0000%
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Disagreed	0 votes	Equivalent to	0.0000%
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Abstained	0 votes	Equivalent to	0.0000%
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Lost Card	0 votes	Equivalent to	0.0000%
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Of the total number of votes in attendance and having the rights to vote

6.3 Mr. Ekaridhi Patamasatayasonthi was proposed to be appointed as a director.

Agreed	446,160,319 votes	Equivalent to	100.0000%
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Disagreed	0 votes	Equivalent to	0.0000%
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Abstained	0 votes	Equivalent to	0.0000%
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Lost Card	0 votes	Equivalent to	0.0000%
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Of the total number of votes in attendance and having the right to vote

**Agenda Item 7 : To Consider and approve the appointment of new directors.**

Mrs. Pennapha Dhanasarnsil, Chairman of the Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee, reported to the Meeting that, following Mr. Thakorn Piyapan, Independent Director, Audit Committee Member, and Investment Committee Member, having informed the Company of his intention not to seek re-election as Independent Director, Audit Committee Member, and Investment Committee Member,

The Nomination, Remuneration, Corporate Governance and Sustainable Development Committee, whose duty is to consider and nominate persons possessing knowledge, capability, and experience that would be of utmost benefit to the Company, and who are fully qualified to serve as directors of the Company in accordance with the Public Limited Companies Act B.E. 2535 (1992) (as amended), the regulations of the Stock Exchange of Thailand, and the relevant notifications of the Capital Market Supervisory Board, has duly considered the qualifications, knowledge, capabilities, and overall suitability of the proposed candidate.

Accordingly, the Board of Directors deemed it appropriate to propose to the shareholders' meeting for consideration the appointment of Mrs. Prapasiri Kositthanakorn as a director of the Company, and to further propose her appointment as Independent Director and Audit Committee Member.

Mrs. Pennapha informed that for this agenda item, the resolution must be passed by a majority of votes of the shareholders who attend the Meeting and cast their votes. If any shareholders would like an explanation or had any additional questions regarding this agenda item, they could submit the question in the meeting room by raising hand

and paper will be handed out to shareholder but on E-AGM means shareholder could submit the question with two channels as by pressing “Raise Hand” button then the staff will open the microphone at the screen to the shareholders. Type the message of the E-AGM Q&A and then the staff will collect the questions and send them to the relevant directors or executives to answer them.

No queries and suggestions from shareholders, Chairman proposed the meeting to consider and approve the appointment of Mrs. Prapasiri Kositthanakorn as a director of the Company as proposed as follows:

Meeting Resolution: The Meeting considered and approved the appointment of Mrs. Prapasiri Kositthanakorn as a director as proposed, by votes of not less than two-thirds of the total number of votes of the shareholders present at the Meeting, as follows:

Agreed	446,160,319 votes	Equivalent to 100.0000%
Disagreed	0 votes	Equivalent to 0.0000%
Abstained	0 votes	Equivalent to 0.0000%
Lost Card	0 votes	Equivalent to 0.0000%

Of the total number of votes in attendance and having the rights to vote

**Agenda Item 8: Consider and Approve the Remuneration of Directors and Sub-Committees for 2025**

Mrs. Pennapha Dhanasarnsil, Chairman of the Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee as the person to propose this agenda item.

Mrs. Pennapha reported that, in order to comply with the Public Limited Companies Act 1992, Section 90 and the Articles of Association, Article 22, the Nomination, Remuneration and Corporate Governance Committee has determined the remuneration limit for the Board of Directors and sub-committees by using the Company performance of the Company, assigned responsibilities, as the criteria to determine remuneration for directors and comparing them to businesses of the same type and size, as well as creating motivation for qualified personnel .

The Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee and the Board of Directors carefully considered the remuneration of the Board and sub-committees regarding various suitability and compared them with businesses of the same type and size. The Committee is of the opinion to request the Shareholders' Meeting to approve the remuneration for the year 2025 for directors, the Board of Directors, the Audit Committee, the Risk Management Committee, the Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee, and Investment Committee at the same rate equal to the year 2024. The remuneration details are as follows:

Monetary remuneration remained the same which included:

## Monthly Remuneration

- Chairman of the Board                      50,000 Baht per month
- Directors                                        30,000 Baht per month

**Meeting Allowances** for the Board of Directors, the Audit Committee, the Risk Management Committee, and the Nomination, Remuneration, Corporate Governance, and Sustainable Development Committee, and Investment Committee.

- Chairman                                        30,000 Baht per month
- Directors                                        20,000 Baht per month

Non-Monetary Remuneration: None

Therefore, this was proposed to the Shareholders' Meeting to consider and approve the directors' remuneration for the year 2025 as stated above.

Mrs. Pennapha informed that for this agenda item, the resolution must be passed by no less than two-thirds of the shareholders who attended the Meeting. If any shareholders would like an explanation or had any additional questions regarding this agenda item, they could submit the question in the meeting room by raising hand and paper will be handed out to shareholder but on E-AGM means shareholder could submit the question with two channels as by pressing "Raise Hand" button then the staff will open the microphone at the screen to the shareholders. Type the message of the E-AGM Q&A and then the staff will collect the questions and send them to the relevant directors or executives to answer them.

No queries and suggestions from shareholders, Chairman proposed the meeting to consider and approve the Remuneration of Directors and Sub-Committees for 2025.

Meeting Resolution                      The meeting considered and approved the proposed remuneration of directors and sub-committees for the year 2025 with votes of no less than two-thirds of the shareholders attending the Meeting as follows:

Agreed	446,160,319 votes	Equivalent to 100.0000%
Disagreed	0 votes	Equivalent to 0.0000%
Abstained	0 votes	Equivalent to 0.0000%
Lost Card	0 votes	Equivalent to 0.0000%

Of the total number of votes in attendance and having the rights to vote

**Agenda Item 9: Consider and Approve the Appointment of Auditors and the Remuneration of the Auditors for 2025**

The Chairman assigned Mr. Jirayut Rungsritthong, Chairman of the Audit Committee, to be the person to propose this agenda item to the Meeting.

Mr. Jirayut informed the Meeting that in order to comply with Section 120 of the Public Limited Company Act 1992, the General Meeting of Shareholders is required to appoint an auditor and determine the annual audit fees of the Company.

The Audit Committee and the Board of Directors selected and chose auditors from leading accounting firms by considering their qualifications, expertise in auditing, and having appropriate audit fees. KPMG Phoomchai Audit Company Limited was selected as the auditor of the Company and its subsidiaries for the year 2025.

Therefore, the KPMG Phoomchai Audit Company Limited was proposed to be the Company's auditor for the year 2025, the auditors are as follows:

1. Ms. Sasithorn Pongadisak Certified Public Accountant License No. 8802 and/or
2. Mr. Udomsak Bussaranipon Certified Public Accountant License No. 10331 and/or
3. Ms. Jamjuree Sathapornchaiwat Certified Public Accountant License No. 11567 and/or
4. Mr. Piyanat Singkhorn Certified Public Accountant License No. 11641

The remuneration for the fiscal year 2025 remains unchanged at 1,940,000 baht representing an increase of Baht 55,000 or 2.92% from the year 2024, all the auditors are not shareholders of the Company and do not provide any advisory service to the Company. , excluding any other necessary out-of-pocket expenses incurred during the auditing process with the company. The subsidiary utilizes the same accounting firm as the parent company.

In the event that the above auditors are unable to perform their duties, the Board of Directors will consider and approve if KPMG Phoomchai Audit Limited will need to find another certified auditor to act on its behalf.

In this regard, KPMG Phoomchai Audit Limited and the proposed auditors of the Company and its subsidiaries have good work standards, are independent, perform their duties responsibly, are able to review and audit the financial statements in a timely manner. They do not have any relationships or interests in the Company and its subsidiaries. They are not directors, major shareholders, or those related to the said company in a manner that will affect their independence in performing duties in any way.

Mr. Jirayut informed that for this agenda item, the resolution must be passed by a majority of votes of the shareholders who attend the Meeting and cast their votes. If any shareholders would like an explanation or had any additional questions regarding this agenda item, they could submit the question in the meeting room by raising hand

and paper will be handed out to shareholder but on E-AGM means shareholder could submit the question with two channels as by pressing “Raise Hand” button then the staff will open the microphone at the screen to the shareholders. Type the message of the E-AGM Q&A and then the staff will collect the questions and send them to the relevant directors or executives to answer them.

No queries and suggestions from shareholders, Chairman proposed the meeting to consider and approve the appointment of the auditors and the remuneration of the auditors for 2025.

Meeting Resolution            The Meeting considered and approved the proposed appointment of the auditors and the remuneration of the auditors for 2025 with the majority votes of the shareholders who attended the Meeting and cast their votes as follows:

Agreed	446,160,319 votes	Equivalent to 100.0000%
Disagreed	0 votes	Equivalent to 0.0000%
Abstained	0 votes	Equivalent to 0.0000%
Lost Card	0 votes	Equivalent to 0.0000%

Of the total number of votes in attendance and having the rights to vote

**Agenda Item 10:            Consider other agenda**

-None-

Since the Company had completed all 10 agendas, the Chairman asked if there were any additional questions or suggestions.

Mr.Phaniang Pongsatha, a shareholder attending the Meeting in person, raised the following questions in the Meeting room:

He asked about the Company’s growth drivers, such as Furinbox Online or other business initiatives, and how such growth drivers had developed.

Regarding Flying Tiger Copenhagen, he asked why the Company had chosen to operate this brand and how it would affect the Company in the future.

He asked how President Trump’s tax measures might affect the furniture business, and whether such measures should be viewed as an opportunity or a risk for the Company.

Response by Ms. Kridchanok Patamasatayasonthi, Managing Director

With respect to Question 1 regarding the Company’s growth drivers, Mr. Ekaridhi Patamasatayasonthi would respond to that question. She then requested permission to address the subsequent questions first.

With regard to Flying Tiger Copenhagen (FTC), it is a well-known brand that has expanded into 39 countries worldwide, with more than 1,000 stores. Those who have traveled abroad may already have had the opportunity to browse or purchase its products. However, the brand may not yet be widely recognized in Thailand.

Previously, Index Living Mall Public Company Limited had held discussions with several overseas brands, but those brands were not yet ready to enter the Thai market, possibly because they viewed Thailand as too small a market. In contrast, discussions with FTC progressed successfully and reached a mutually suitable arrangement. FTC had in fact intended to enter Thailand approximately two to three years earlier, but had not yet found a suitable local partner. When FTC entered into discussions with the Company, the partnership was considered a strong fit, as the Company had also been seeking opportunities to diversify into non-furniture businesses. In the furniture segment, the Company had already expanded across nearly all market levels, and in certain areas some degree of cannibalization had begun to emerge.

Upon consideration, FTC was viewed as highly suitable and offering strong synergy with the Company's existing retail business, in which the Company already has extensive expertise. FTC stores are relatively compact and require limited retail space, generally not exceeding approximately 200 square meters. In addition, FTC's product overlap with the Company's existing merchandise is relatively limited, as products in the Home category account for only around 10% of FTC's product assortment. Accordingly, FTC is regarded as complementary to the Company's existing business.

In terms of logistics, the Company is able to leverage its existing team and operational expertise, while also generating additional sales through another line of business. Furthermore, based on studies and comparisons with competitors operating in a business format similar to FTC, such businesses have demonstrated solid growth. Therefore, management believes that the FTC business is attractive and has the potential for continued growth.

In addition, FTC continuously introduces new products throughout the year, which helps sustain customer interest. FTC also has the ability to expand additional branches in the future. If the business develops in line with the Company's five-year plan, FTC is expected to build market share and become one of the contributors supporting the Company's continuous sales growth.

With regard to President Trump's tax measures, as the Thai government has not yet entered into final negotiations on the matter, there is currently no clear conclusion. Therefore, management believes that Thailand's export sector may be affected. However, in the case of ILM, exports account for only a relatively small portion of the Company's business. Accordingly, management does not expect a material impact on the Company, provided that there is no direct exposure to exports to the United States.

That said, in management's view, such tax measures are likely to have a negative impact on the global economy as a whole. One likely consequence is that more products imported from China may enter the market through online channels, which may include products of lower quality. Such products are already being sold in Thailand at present, but price competition may intensify further. This would not be beneficial to businesses in general.

Response by Mr. Ekaridhi Patamasatayasonthi Senior Vice President

With regard to the Company's growth drivers, the first area to be addressed is the Furinbox brand. Furinbox offers products at affordable prices and represents a business segment that Index Living Mall Public Company Limited had not previously entered. Over the past three years, however, the brand has experienced significant growth, and in 2024 it continued to grow at a relatively rapid pace compared to 2023.

Such growth has not been limited only to sales performance, but has also included improvements in product margin, gross profit, and inventory efficiency. Looking ahead, management believes that Furinbox will continue to have opportunities for further product development and expansion.

With respect to online sales channels, the business has also continued to grow consistently, achieving double-digit growth each year, and management expects this trend to continue in the current year as well. The Company's growth strategy is to expand its business so as to become closer to customers. In practice, this means that wherever customers are present, the Company aims to establish its presence on those respective platforms.

During 2023–2024, the platforms that experienced particularly strong growth included TikTok, especially through live selling, as well as other platforms such as Shopee, Lazada, and NocNoc. In addition, the Company has continued to explore other online sales opportunities and has therefore developed the Index Living Mall Mobile Application as another digital sales channel.

In this regard, the Company's online marketing strategy is not focused solely on sales growth but also places emphasis on improving product cost efficiency and online selling costs, both of which management will continue to enhance through more effective cost management.

There were no other inquiries or suggestions, the Chairman then declared the Meeting adjourned.

The Chairman expressed her gratitude to all the shareholders for their trust in being co-owners of Index Living Mall Public Company Limited and taking the time to attend the Shareholders' Meeting for the year 2025. The Company sincerely hopes to receive good cooperation from shareholders as usual next time.

The meeting was adjourned at approximately 3:40 pm.

*-Signed-*

(Mrs. Pennapha Danasarnsilp)

Chairman of the Meeting

*-Signed-*

(Ms. Phairunya Supitux)

Company Secretary

## QR Code for scanning and downloading

### 2025 Form 56-1 One Report

#### QR Code Downloading Procedures for the 2025 Form 56-1 One Report

The Thailand Securities Depository Co., Ltd., ("TSD") as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the Annual Report in the form of E-books accessible through QR Code, thus allows the shareholders to access the information with ease.



The aforementioned documents can be downloaded from the QR Code (as shown in Attachment 2) by following the steps below.

#### For iOS System (iOS 12 and above)

1. Turn on the mobile camera.
2. Turn the mobile camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

**Remark:** If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER, Facebook or Line.

#### For Android System

1. Open applications such as QR CODE READER, Facebook or Line. How to scan the QR Code with Line application.
  - 1.1 Open Line application and click on "Add friend"
  - 1.2 Choose "QR Code"
  - 1.3 Scan the QR Code
2. Scan the QR Code to access documents regarding the meeting.

Supporting document for agenda 6

**Profiles of the nominated directors**

Name	Mrs. Pennapha Dhanasarnsilp
Age	72 Years
Position in the company	Independent Director, Chairman of the Board, and Chairman of the Nomination, Remuneration, Corporate Governance and Sustainable Development Committee



**Date of appointment as a director (since the conversion to the Public Company) May 30, 2018**

Length of tenure as a board member (at April 26, 2019) 8 Years

Proportion of company shares held (at January 30, 2026) -

**Education**

- Doctor of Philosophy (Ph.D.) in Business Administration, Nova Southeastern University, USA
- Master of Business Administration (MBA), Thammasat University
- Bachelor's Degree in Economics, Chulalongkorn University

**Director's Training**

- Director Accreditation Program (DAP) Batch 3/2546
- Director Certification Program (DCP) Batch 68/2548

**ประสบการณ์การทำงาน**

2022 – Present	Independent Director / Chairman of the Board, Index Living Mall Public Company Limited / Furniture Retail Business
2022 – Present	Independent Director / Chairman of the Nomination, Remuneration, Corporate Governance and Sustainable Development Committee, Index Living Mall Public Company Limited / Furniture Retail Business
2020 – Present	Independent Director / Chairman of the Nomination, Remuneration and Corporate Governance Committee, Index Living Mall Public Company Limited / Furniture Retail Business
2018 – 2022	Independent Director / Audit Committee Member, Index Living Mall Public Company Limited / Furniture Retail Business



Position in other organization that compete with/related to the company	None
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#### Meeting Attendance in the year 2025 (at 31 December, 2025)

Meeting	No. of meeting attend/ Total meeting held	Percentage
The Board of Directors' Meeting	6/6	100
The Nomination, Remuneration, and Corporate Governance Committee	2/2	100

#### Information regarding to appoint the Independent Director

Relation in the Company, Subsidiary, Associated Company or other conflicted business entity in present of during the past 2 years.

1. Not being a director who takes part in the management of the company, employee, regular salary.	None
2. Nor being a professional service provider (i.e., auditor or legal advisor).	None
3. Not being business relationship significantly in a way that may impact the performing task independently.	None

Remark: Qualifications of an Independent Director is on attachment 4

#### Director Nomination Criteria

The Board of Directors has concurred with the recommendation of Nomination, Remuneration, Corporate Governance & Sustainable Development Committee that Mrs. Pennapha Dhanasarnsillp hold the qualification and no record of illegal action according to the Public Limited Companies Act B.E. 1992 and shall not have characteristics indicating a lack of appropriateness in respect of trustworthiness in managing business whose shares are held by public shareholders pursuant to the laws on securities and exchange including his performance as a director are outstanding and he is well-respected. He also possesses expertise, experience and understanding of the Company's business. Not having business relationship significantly in a way that may impact the performing task independently. Therefore, she should be nominated and appointed as an Independent Director of the Company.

*Furthermore, the Company also encouraged shareholders to nominate candidate as the Company's Director ahead of Annual General Meeting of Shareholders 2026 during 1 December 2025- 14 January 2026, no shareholder proposed nominated directors to the company.*

Profiles of the nominated directors

Name	Mr. Pisith Patamasatayasonthi
Age	79 years
Position in the company	Director/ Chairman of Executive Committee/ Chief Executive Officers



Date of appointment as a director (since the conversion to the Public Company) May 30, 2018

Length of tenure as a board member (at April 26, 2024) 8 Years

Proportion of company shares held (at January 30, 2026) 2.65 %

Education

Honorary Doctorate of Arts, Marketing – Sripatum University

Director's certificate

Director Accreditation Program (DAP) Batch 147/2018

Work experiences

2018- present Director/ Chairman of Executive Committee/ Chief Executive Officer  
Index Living Mall PLC/Furniture Retailer

Affiliated Companies

2016 – present	Director	Index Living Mall Inter Company Limited/ Grants rights to Index Living Mall franchises in foreign countries
2012 – present	Director	The Walk Company Limited/ Shopping Center Rentals
1991 – present	Director	Bangkok Casa Company Limited / Warehouse Services
1983 – present	Chairman of Executive Committee	Index Interfurn Company Limited/ Furniture Manufacturer
<b>Criminal record in the past 10 years</b>		None

Forbidden qualifications

- Never dishonestly committed an offence against property.
- Never entered into any transaction which may cause conflict of interest against the Company during the year

Positions in Other Company/Organization

Other listed companies	None
Other non-listed companies	21 companies - Director, Patamma Company Limited - Director, Krobkrua Thammada Panich Company Limited

	<ul style="list-style-type: none"> <li>- Director, Mai Thammada Panich H.Q. Company Limited</li> <li>- Director, Mai Thammada Panich Ekachai Company Limited</li> <li>- Director, Mai Thammada Panich K.N. Company Limited</li> <li>- Director, Mai Thammada Panich Company Limited</li> <li>- Director, Mai Thammada Panich K.K. Company Limited</li> <li>- Director, Mai Thammada Panich P.L. Company Limited</li> <li>- Director, Mai Thammada Panich U.D. Company Limited</li> <li>- Director, Mai Thammada Panich C.H. Company Limited</li> <li>- Director, Mai Thammada Panich N.R. Company Limited</li> <li>- Director, Mai Thammada Panich P.Y. Company Limited</li> <li>- Director, Mai Thammada Panich R.Y. Company Limited</li> <li>- Director, Mai Thammada Panich S.N. Company Limited</li> <li>- Director, Mai Thammada Panich S.Y. Company Limited</li> <li>- Director, Mai Thammada Panich H.Y. Company Limited</li> <li>- Director, Mai Thammada Panich C.T. Company Limited</li> <li>- Director, Bangkok Master Wood Company Limited</li> <li>- Director, The Plaza Mall Chiang Rai Company Limited</li> <li>- Director, Bangkok Sanyo Spring Company Limited</li> <li>- Director, Bangkok Ito Company Limited</li> </ul>
Position in other organization that compete with/related to the company	None

**Meeting Attendance in the year 2025 (at 31 December, 2025)**

Meeting	No. of meeting attend/ Total meeting held	Percentage
The Board of Director's Meeting	6/6	100
The Executive Committees' Meeting	12/12	100

The Company provided shareholders with an opportunity to propose qualified persons for consideration for appointment as directors of the Company during the period from 1 December 2025 to 14 January 2026. However, no shareholder proposed any person for consideration for appointment as a director of the Company.



**Positions in Other Company/Organization**

Other listed companies	None
Other non-listed companies	<p>17 Companies</p> <ul style="list-style-type: none"> <li>- Director, Khropkhrua Thammada Panich Co., Ltd.</li> <li>- Director, Mai Thammada Panich H.Q. Co., Ltd.</li> <li>- Director, Mai Thammada Panich Ekachai Co., Ltd.</li> <li>- Director, Mai Thammada Panich K.N. Co., Ltd.</li> <li>- Director, Mai Thammada Panich Co., Ltd.</li> <li>- Director, Mai Thammada Panich K.K. Co., Ltd.</li> <li>- Director, Mai Thammada Panich P.L. Co., Ltd.</li> <li>- Director, Mai Thammada Panich U.D. Co., Ltd.</li> <li>- Director, Mai Thammada Panich C.H. Co., Ltd.</li> <li>- Director, Mai Thammada Panich N.R. Co., Ltd.</li> <li>- Director, Mai Thammada Panich P.Y. Co., Ltd.</li> <li>- Director, Mai Thammada Panich R.Y. Co., Ltd.</li> <li>- Director, Mai Thammada Panich S.N. Co., Ltd.</li> <li>- Director, Mai Thammada Panich H.Y. Co., Ltd.</li> <li>- Director, Mai Thammada Panich C.T. Co., Ltd.</li> <li>- Director, Bangkok Masterwood Co., Ltd.</li> <li>- Director, Pa Thamma Co., Ltd.</li> </ul>
Position in other organization that compete with/related to the company	None

**Meeting Attendance in the year 2026 (at 31 December, 2026)**

Meeting	No. of meeting attend/ Total meeting held	Percentage
The Board of Directors' Meeting	6/6	100

**Profiles of the nominated directors**

**Name** Mrs.Kunthong Udommahuntisuk

**Age** 48 years

**Position in the company** Director and Executive Director



**Date of appointment as a director (since the conversion to the Public Company)** May 30, 2018

**Length of tenure as a board member (at April 26, 2018)** 8 Years

**Proportion of company shares held (at January 30, 2026)** 6.81 %

**Education**

- Master's Degree in Business Administration (International Business), California State University, Long Beach, USA
- Bachelor's Degree in Architecture, King Mongkut's Institute of Technology Ladkrabang

**Director's Training**

Director Accreditation Program (DAP) Batch 144/2018

**Work experiences**

2022 – Present Senior Executive Vice President – Commercial Division  
Index Living Mall Public Company Limited / Furniture Retail Business

2018 – Present Director / Executive Director  
Index Living Mall Public Company Limited / Furniture Retail Business

**Subsidiaries**

2016 – Present Director  
Index Living Mall Inter Co., Ltd. / Granting franchise rights for Index Living Mall stores overseas

2012 – Present Director The Walk Co., Ltd. / Shopping center space leasing business

2009 – Present Director Bangkok Casa Co., Ltd. / Storage service business

2008 – Present Director Index Interfurn Co., Ltd. / Furniture manufacturing business

**Criminal record in the past 10 years** None

### Forbidden qualifications

- Never dishonestly committed an offence against property.
- Never entered into any transaction which may cause conflict of interest against the Company during the year.

### Positions in Other Company/Organization

Other listed companies	None
Other non-listed companies	<p>24 Companies</p> <ul style="list-style-type: none"> <li>- Director, Khropkhrua Thammada Panich Co., Ltd.</li> <li>- Director, Mai Thammada Panich H.Q. Co., Ltd.</li> <li>- Director, Mai Thammada Panich Ekachai Co., Ltd.</li> <li>- Director, Mai Thammada Panich K.N. Co., Ltd.</li> <li>- Director, Mai Thammada Panich Co., Ltd.</li> <li>- Director, Mai Thammada Panich K.R. Co., Ltd.</li> <li>- Director, Mai Thammada Panich K.K. Co., Ltd.</li> <li>- Director, Mai Thammada Panich P.L. Co., Ltd.</li> <li>- Director, Mai Thammada Panich U.D. Co., Ltd.</li> <li>- Director, Mai Thammada Panich C.H. Co., Ltd.</li> <li>- Director, Mai Thammada Panich N.R. Co., Ltd.</li> <li>- Director, Mai Thammada Panich P.Y. Co., Ltd.</li> <li>- Director, Mai Thammada Panich R.Y. Co., Ltd.</li> <li>- Director, Mai Thammada Panich S.N. Co., Ltd.</li> <li>- Director, Mai Thammada Panich H.Y. Co., Ltd.</li> <li>- Director, Mai Thammada Panich C.T. Co., Ltd.</li> <li>- Director, Mai Thammada Panich R.I. Co., Ltd.</li> <li>- Director, Mai Thammada Panich R.P. Co., Ltd.</li> <li>- Director, Mai Thammada Panich C.M. Co., Ltd.</li> <li>- Director, Mai Thammada Panich B.N. Co., Ltd.</li> <li>- Director, Mai Thammada Panich Ubon Ratchathani Co., Ltd.</li> <li>- Director, Mai Thammada Panich B.R. Co., Ltd.</li> <li>-Director, Bangkok Masterwood Co., Ltd.</li> <li>- Director, Pa Thamma Co., Ltd.</li> </ul>

Position in other organization that compete with/related to the company	None
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Meeting Attendance in the year 2026 (at 31 December, 2026)

Meeting	No. of meeting attend/ Total meeting held	Percentage
The Board of Directors' Meeting	6/6	100
The Executive Committees' Meeting	12/12	100

### Qualifications of an Independent Director

Independent Director means a director who has qualifications in accordance with the regulations of the Office of Securities and Exchange Commission and the regulations of the Stock Exchange of Thailand as follows:

- 1) Does not hold more than one percent of the total voting shares of the Company, parent company, subsidiary, associated company or juristic person that may have a conflict of interest. This includes the shares held by the related parties of that independent director (including related parties under Section 258 of the Securities and Exchange Act).
- 2) Is not or has been a director who is involved in management, staff, employees, consultants who receive a regular salary or is a controlling person of the Company, parent company, subsidiary, associated Company, same level subsidiary and the controlling person or juristic person that may have conflicts of interest with the Company unless they have passed the aforementioned nature for no less than 2 years prior to being appointed as a director.
- 3) Is not related by blood or registration in the form of a father, mother, spouse, sibling and children with executives, major shareholder, controlling person, or person who shall be nominated as an executive, controlling person or person to be nominated as an executive or controlling person of the Company or subsidiary.
- 4) Does not have or have had a business relationship with the Company, parent company, subsidiary, associated company, major shareholder, the Company's controlling person or a juristic person that may have conflicts in a manner that may obstruct their independent judgment. Is not or have been a significant shareholder or controlling person of the person that has a business relationship with the Company, parent company, subsidiary, associated company, major shareholder or juristic persons that may have a conflict unless having passed the aforementioned nature for no less than 2 years prior to being appointed to be a director.
- 5) Is not a director who is appointed to be a representative of the Board of Directors, major shareholder or shareholder that is a related party to the major shareholder of the Company.
- 6) Is not or have been an auditor of Company, parent company, subsidiary, associated company, major shareholder or the controlling person of the Company. Is not a significant shareholder, controlling person, or partner of the audit firm that is the auditor of the Company, parent company, subsidiary, associated company, major shareholder unless having passed the aforementioned position for at least 2 years prior to being appointed as a director.
- 7) Is not or have been a professional service provider of any field which includes providing legal advisory services or a financial advisor that receives service fees for more than 2 million Baht per year from the Company, parent company, subsidiary, associated company, major shareholder, or the controlling person of the Company. Is not a significant shareholder, controlling persons, or

partner of that professional service provider unless having passed the aforementioned nature for no less than 2 years prior to being appointed as a director.

- 8) Does not operate a business of the same nature that significantly competes with the business of the Company or subsidiary nor is not a partner in partnership nor a director that participate in the management, employees, consultants that receive a regular salary nor holds more than 1% of the total voting shares of other companies which operates in the same business and is in significant competition with the business of the Company or subsidiary.
- 9) Does not have any characteristics that hinder the capability to express independent opinions to the Company's business operations.

## The Company's Articles of Association in relation to the shareholders' meeting

### The Shareholders' Meeting

Article 31. The Board of Directors shall convene the Annual General Meeting of Shareholders within four (4) months from the last day of the Company's fiscal year.

Shareholders Meetings, other than those specified above, shall be called an Extraordinary Meeting. The Board of Directors may summon an Extraordinary Meeting whenever it deems appropriate.

One shareholder or many shareholders who hold an aggregate number of shares of no less than ten (10) percent of the total number of paid-up shares, may subscribe their names together in a letter requesting the Board of Directors to call an Extraordinary Meeting at any time and clearly state the topic and the reasons for such a request in the said letter. In this case, the Board of Directors shall convene the Shareholders' Meeting within forty-five (45) days from the date that such a letter was received.

In the case that the Board of Directors do not convene an Extraordinary Meeting of Shareholders within forty-five (45) days since the date such a letter was received, shareholders who subscribe their names together or other shareholders holding the required aggregate number of shares may themselves call the meeting within forty-five (45) days from the date of expiration to call for a Shareholders' Meeting which is forty-five (45) days. In such a case, the Meeting is deemed to be a Shareholders' Meeting called by the Board of Directors, and the Company shall be responsible for the necessary expenses as may be incurred in the course of convening such a Meeting and the Company shall provide reasonable facilitation.

In the case where a meeting is called by shareholders under Paragraph 4, the number of shareholders attending the meeting does not constitute a quorum as prescribed in this Article 33. The shareholders under Paragraph 4 shall be jointly responsible for the expenses arising from the arrangement of such a Shareholders' Meeting to the Company.

In cases where shareholders call the meeting themselves, the shareholders calling the meeting may send meeting notices to other shareholders through electronic means or any other method as per the current laws and/or as may be amended in the future, following the criteria set by the registrar

Article 32. In summoning the Shareholders Meeting, the Board of Directors shall prepare a written notice of the Meeting specifying the place, date, time, Meeting agenda and the matters to be proposed to the Meeting together with reasonable details by explicitly indicating whether they are matters proposed for acknowledgement, for approval, or for consideration. This includes the opinions of the Board of Directors on the said matters and the same shall be sent to the shareholders and the registrar for their information no less than seven (7) days prior to the date of the Meeting. The notice of the Meeting shall also be

published in a newspaper at least three (3) days prior to the date of the Meeting for three (3) consecutive days. In the case of electronic advertising or any other method as permitted by current laws and regulations, the notice must be initiated no less than three (3) days before the meeting and should comply with the criteria set by the registrar.

In this regard, if an electronic meeting is arranged, the location shall be deemed as the company's main office unless otherwise specified by the board of directors.

Article 33. In every Shareholders' Meeting, there shall be shareholders and proxies (if any) who attend the meeting and amount to no less than twenty-five (25) persons or not less than half (1/2) of the total number of shareholders, holding in aggregate no less than one-third (1/3) of the total number of shares sold, in order to constitute a quorum.

At any Shareholders' Meeting, if one (1) hour has passed beyond the fixed time for the meeting and the number of shareholders present is inadequate to constitute a quorum as specified, and if such a Shareholders' Meeting was convened pursuant to a request of the shareholders, such a Meeting shall be cancelled. If such a Shareholders' Meeting was not convened pursuant to the request of the shareholders, the Meeting shall be summoned once again and the notice summoning such a Meeting shall be delivered to the shareholders no less than seven (7) days before the date of the Meeting. In the subsequent Meeting, a quorum is not required.

In the event that shareholders themselves call a meeting, the shareholders who have convened the meeting may send the meeting notice to other shareholders electronically or by any other method as permitted by current and/or future laws, following the guidelines set by the registrar.

Article 34. In the Shareholders' Meeting, the Chairman shall preside over the Meeting. If the Chairman is unable to perform his/her duties or the Chairman is not present at the Meeting within thirty (30) minutes of the scheduled commencement of the Meeting, the Vice-Chairman shall preside over the Meeting. If the Vice-Chairman is not present at the Meeting or is unable to perform his/her duties, the Meeting shall elect one shareholder who attends the Meeting to preside over the Meeting.

Article 35. In casting votes at the Shareholders' Meeting, one (1) share shall represent one (1) vote. Any shareholder who is a stakeholder in any matter shall not be entitled to vote on such a matter, except to vote for the election of directors. The resolutions of the Shareholders' Meeting shall be comprised of the following votes:

(1) In normal cases, a majority votes of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the Chairman of the meeting shall cast the deciding vote;

- (2) In the following cases, resolutions shall be passed by votes of no less than three-fourths (3/4) of the total votes of the shareholders who attend the meeting and are entitled to vote:
- a) The sale or transfer of the whole or substantial part of the businesses of the Company to other persons;
  - b) The purchase or acceptance of transfer of businesses of public limited companies or private limited companies to the Company;
  - c) The making, amendment or termination of contracts related to the leasing out of the whole or substantial part of the Company's business, the designation of any other persons to manage the Company's business, or the consolidation of the business with other persons with an objective towards profit and loss sharing;
  - d) The addition to or amendment of the Company's Memorandum or Articles of Association;
  - e) The increase or the reduction of the Company's registered capital;
  - f) The dissolution of the Company;
  - g) The offer to sell debentures to the public;
  - h) The amalgamation with another company;
  - i) Other conducts as stipulated by law require that votes must be received by not less than three-fourths (3/4) of the total number of votes of the shareholders attending the Meeting and entitled to vote.

Article 36. Transactions to be conducted at the Annual General Meeting shall at least consist of the following matters:

- (1) Acknowledge the Board of Directors report proposed to the Meeting for the results of the Company's operations during the preceding year;
- (2) Consider and approve the balance sheets, and the profit and loss statement;
- (3) Consider the appropriation of profits, distribution of dividends and the appropriation of a reserve fund;
- (4) Consider the election of new directors in place of those who must retire on the expiration of their terms;
- (5) Consider the remuneration of directors;
- (6) Consider the appointment of an auditor and fix his/her remuneration; and
- (7) Other business.

#### **The Board of Directors**

Article 15 The Company shall have a Board of Directors in order to operate the business of the Company. The Board of Directors shall consist of no less than five (5) directors, and half

(1/2) of all directors shall have residence in the Kingdom of Thailand. The Company directors may or may not be the Company's shareholders.

Article 16. The election of directors shall be made by a majority vote of the Shareholders' Meeting in accordance with the following criteria and procedures:

(1) One shareholder shall have one (1) vote for each share held.

(2) Each shareholder shall have the number votes in accordance with clause (1) in order to elect one person or many persons to be directors. In the case that many persons are elected to be directors, such votes cannot be divided for allocation to any person at any extent.

(3) Persons receiving the highest number of votes, in descending order, will be elected as directors in proportion to the number of directors who shall be elected at that time. In the case that the number of persons, elected in descending order, receive an equal number of votes and the number exceeds the required number of directors to be elected at that time, the Chairman shall cast the deciding vote.

Article 17. At every Annual General Meeting, one-third (1/3) of the number of the directors shall vacate the office. If the number is not a multiple of three, then the number nearest to one-third (1/3) shall retire from the office. A retiring director is eligible for re-election.

Directors that retire during the first and second year following the registration of the Company, shall be determined by drawing lots. In subsequent years, directors who has been in office for the longest term shall retire.

#### Dividend and Reserve

Article 44. No dividends shall be paid by any method other than out of profits, which includes retained earnings. If the Company still has an accumulated loss, no dividends shall be paid.

The payment of dividends shall be paid equally in accordance with the number of shares, except in the case of preferred shares. If the dividend payment of preferred shares was set to differ from ordinary shares, the dividend payment shall be allocated as stipulated. The payment of dividends shall be approved by the Shareholders' Meeting.

The Board of Directors may pay an interim dividend to the shareholders from time to time when the Board of Directors deems so in accordance with the acceptable accounting principles that the profit of the Company justifies such a payment. After such a payment has been made, it shall be reported for acknowledgement at the next Shareholders' Meeting.

The payment of dividends shall be made within one (1) month from the date that the resolution was passed by the Shareholders' Meeting or by the Board of Directors Meeting, as the case may be. In this regard, the shareholders shall be notified in writing and the notice of such a payment of dividends shall also be published in the newspaper for no less than three (3) days.

The actions specified in paragraph four may be executed using electronic advertising or any other lawful methods currently in place and/or as they may be amended in the future, in accordance with the criteria established by the registrar.

Article 45. The Company shall allocate annual net profit for a reserve fund of no less than five (5) percent of the annual net profit deduct with the total accumulated losses brought forward (if any) until the reserve fund reaches an amount of no less than ten (10) percent of the registered capital.

## Information of the Independent Director nominated by The Company to be shareholders' proxy

Name	Age	Position	Address	To have a stake in proposed agenda item
Mr.Jirayut Rungsrihong	60	Independent Director/ Chairman of Audit Committee / Nomination, Remuneration, Corporate Governance & Sustainable Development Committee	147/54 Panya Village, Phatthanakan 30 Road,Suan Luang District, Bangkok 10250, Thailand	None
Ms. Prapasiri Kositthanakorn	61	Independent Director Audit Committee Investment Committee	7 Inthamara 41, Sutthisan Winitchai Road,Ratchadaphisek Subdistrict, Din Daeng District, Bangkok 10400, Thailand	None

**Note:** The details of brief personal candidate profile are enclosed in the 2025 Form 56-1 One Report

## Procedures for Appointment of Proxy, Registration Process, Documentation for Registration, Vote Casting and Counting and Meeting Arrangement

### Registration Process

The Company will commence the registration process and review completeness of documents for registration (including proxy forms) for 1.30 hours prior to the commencement of the meeting to confirm eligibility of the shareholders to attend the meeting. The shareholders or the respective proxies can register and provide the documents for review at the meeting venue from 12.30 pm. on 24 April 2026.

The Company employs the identification barcode system for the registration purpose, and to ensure convenience of the process, the shareholders or their respective proxies are requested to bring and present the Registration Form with barcode delivered to the Company's shareholders together with the letter of invitation to the registration desk on the meeting date. To promote transparency and fairness, as well as provide benefits and convenience to shareholders, the Company considers appropriate to set forth relevant procedures which shall be strictly complied as follows:

#### 1. Shareholders who attend the meeting in person

1.1 Contact the registration desk and submit the Registration Form with barcode together with the following documents to confirm eligibility of the shareholders to attend the meeting.

Category	Thai Shareholders	Non-Thai Shareholders
<u>Natural Person</u>	<p>An <b>original</b> identification document issued by relevant Thai government authorities which must still be valid and not be damaged or in a condition that cannot identify the holder, such as:</p> <ul style="list-style-type: none"> <li>- Thai national ID card</li> <li>- Driving License</li> <li>- Thai civil servant ID card</li> <li>- Thai state enterprise officer ID card</li> <li>- Passport</li> <li>- Any other photographed identification document issued by relevant Thai government authority</li> </ul>	<p>- An <b>original</b> passport must still be valid and not be damaged or in a condition that cannot identify the holder.</p>

<p><b><u>Juristic Person</u></b></p> <p>(This is for the case where an authorized director(s) wishes to attend the meeting in person. If any juristic person has more than one authorized director and wishes to appoint one of the directors or any other person as proxy to attend the meeting on its behalf, please follow the guideline set out in Clause 2 below.)</p>	<ul style="list-style-type: none"> <li>- Either Proxy Form A or Form B in which all required information is completed together with signatures of the grantor (with the corporate seal affixed (if any)) and the proxy. Such Proxy Form A or B should be affixed with Baht 20 stamp duty, crossed and dated as of the date the proxy is made.</li> <li>- Copy of an affidavit, issued no longer than 3 months by Department of Business Development, Ministry of Commerce which is signed to certify by the authorized director(s) or an original affidavit, issued no longer than 3 months by Ministry of Commerce</li> <li>- Copy of any of the ID Document of the authorized director(s) which is signed to certify by such director(s) together with an original of such ID Document which must still be valid and not be damaged or in a condition that cannot identify the holder</li> </ul>	<ul style="list-style-type: none"> <li>- Either Proxy Form A or Form B in which all required information is completed together with signatures of the grantor (with the corporate seal affixed (if any)) and the proxy. Such Proxy Form A or B should be affixed Baht 20 stamp duty, crossed and dated as of the date the proxy is made.</li> <li>- Copy of an affidavit or equivalent document which demonstrate at least the name of juristic person, address and authorized director(s), which is signed to certify by the authorized director(s)</li> <li>- Copy of any of the ID Document of the authorized director(s) (if the director is of Thai nationality) or a passport (if the director is of non-Thai nationality) which is signed to certify by such director(s) together with an original of such ID Document or passport which must still be valid and not be damaged or in a condition that cannot identify the holder</li> </ul>
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- Remarks: 1. In the case where any document is made outside Thailand. Please have the document certified by the notary public no later than 6 months prior to the meeting date.
2. If an original document is not made in Thai or English, please attach the English translation duly certified by the shareholders or the authorized director(s) of such juristic person.

- 1.2 Receive ballot cards for voting in each agenda item (except for the case of a juristic person which has prepared the Proxy Form in which the grantor has explicitly specified its vote in each agenda item whether to vote approve, disapprove or abstain from voting).

## 2. Shareholders who wish to appoint a proxy to attend the meeting on their behalf

### 2.1 Appointment of Proxy

The Company has prepared three Proxy Forms stipulated in the Notification of the Department of Business Development, Ministry of Commerce, for shareholders who cannot attend the meeting in person. A proxy may be appointed to the following persons to attend the meeting on their behalf:

- (1) any other person who has reached the legal age (sui juris); or
- (2) any of the independent directors of the Company whose profiles are set out in Attachment No. 5.

The shareholder must authorize a person as you wish or an independent director whose profile is attached to the letter of invitation to this meeting to attend and cast a vote at the meeting on your behalf by marking  where indicated and specifying the name and details of a person to be your proxy. Only one proxy can be appointed.

In this regard, the Company has delivered Proxy Form A, Form B and Form C together with this letter of invitation per Attachment No. 10. Alternatively, the shareholders may also download either Proxy Form A, Form B or Form C from the Company's website <http://investor.indexlivingmall.com/en>

Each shareholder must appoint only one proxy and may not split the number of voting rights to several proxy holders. In addition, in casting a vote in each agenda item, the shareholder must choose to either approve or disapprove or abstain from voting, and not combination thereof. The shareholder shall grant the proxy all the voting rights held. Authorization of vote less than the total number of holding shares is not allowed except for the custodian appointed by the foreign investor to hold shares for safekeeping in accordance with Proxy Form C.

The shareholder may select one of the following Proxy Forms as applicable:

- Proxy Form A, which is a general simple form (for all shareholders)
- Proxy Form B, which is a form specifying details in granting the proxy (for all shareholders)
- Proxy Form C, which is a form to be used only by foreign shareholders who appoint a custodian in Thailand holds their shares for safekeeping

### 2.2 Contact the registration desk and submit the following documents.

- the Registration Form with barcode

- the Proxy Form (choose either one) in which all required information is completed together with signatures of the grantor and the proxy affixed Baht 20 stamp duty, crossed and dated as of the date the proxy is made
- the following documents to confirm eligibility of the shareholders to attend the meeting (as applicable)

Category	Thai Shareholders	Non-Thai Shareholders
<u>Natural Person</u>	<ul style="list-style-type: none"> <li>- An <u>original</u> ID Document of the proxy which must still be valid and not be damaged or in a condition that cannot identify the holder</li> <li>- Copy of any of the ID Document of the grantor which is signed to certify by the grantor whereby such copy must be a duplicate of the ID Document which must still be valid and not be damaged or in a condition that cannot identify the holder</li> </ul>	<ul style="list-style-type: none"> <li>- An original ID Document (for a proxy of Thai nationality) or passport (for a proxy of non-Thai nationality) which must still be valid and not be damaged or in a condition that cannot identify the holder</li> <li>- Copy of any of the passport of the grantor which is signed to certify by the grantor whereby such copy must be a duplicate of the passport which must still be valid and not be damaged or in a condition that cannot identify the holder</li> </ul>
<u>Juristic Person</u>	<ul style="list-style-type: none"> <li>- An <u>original</u> ID Document of the proxy which must still be valid and not be damaged or in a condition that cannot identify the holder</li> <li>- Copy of an affidavit, issued no longer than 3 months by Department of Business Development, Ministry of Commerce which is signed to certify by the authorized director(s) (with the corporate seal affixed (if any)) or an original affidavit, issued no longer than 3 months by Department of</li> </ul>	<ul style="list-style-type: none"> <li>- An <u>original</u> ID Document (for a proxy of Thai nationality) or passport (for a proxy of non-Thai nationality) which must still be valid and not be damaged or in a condition that cannot identify the holder</li> <li>- Copy of an affidavit or equivalent document which demonstrate at least the name of juristic person, address and authorized director(s), which is signed to certify by the authorized director(s) (with the corporate seal affixed (if any))</li> </ul>

	<p>Business Development, Ministry of Commerce</p> <ul style="list-style-type: none"> <li>- Copy of any of the ID Document of the authorized director(s) which is signed to certify by such director(s) whereby such copy must be a duplicate of the ID Document which must still be valid and not be damaged or in a condition that cannot identify the holder</li> </ul>	<ul style="list-style-type: none"> <li>- Copy of any of the ID Document of the authorized director(s) (if the director is of Thai nationality) or a passport (if the director is of non-Thai nationality) which is signed to certify by such director(s) whereby such copy must be a duplicate of the ID Document or passport which must still be valid and not be damaged or in a condition that cannot identify the holder</li> </ul>
<p><u>Foreign shareholders who appoint a custodian in Thailand hold their shares for safekeeping</u></p>		<ul style="list-style-type: none"> <li>- Please prepare the same documents as explained for the Juristic Person above. Documents for the shareholders shall be prepared by selecting one of any Proxy Form (either Form A, Form B or Form C)</li> <li>- A power of attorney which evidences appointment by a foreign shareholder of such custodian to sign on proxy</li> <li>- A confirmation letter that the signatory has been licensed to engage in custodian business</li> </ul>

- Remarks: 1. In the case where any document is made outside Thailand. Please have the document certified by the notary public no later than 6 months prior to the meeting date.
2. If an original document is not made in Thai or English, please attach the English translation duly certified by the shareholders or the authorized director(s) of such juristic person.

- 2.3 Receive ballot cards for voting in each agenda item (except for the case of a juristic person which has prepared the Proxy Form in which the grantor has explicitly specified its vote in each agenda item whether to approve, disapprove or abstain from voting).

### Criteria for Vote Casting

#### General agenda

1. In casting votes, one (1) share shall have one (1) vote; therefore, each shareholder shall have number of votes equal to number of shares held by him/her. The shareholder or the proxy must choose to either cast a vote approve or disapprove or abstain from voting, and not combination thereof (except for the case of custodian).
2. In case of proxy, a proxy must cast his/her vote only as specified in the proxy form.
  - 2.1 The proxy shall vote in accordance with the determination given by the shareholder as specified in the proxy form. Any vote not in accordance with the proxy form is invalid and shall not be counted as the vote of the shareholder.
  - 2.2 In case the shareholder does not specify the determination, or the determination is unclear, or the meeting considers or resolves any agenda other than that specified in the proxy form, or there is any change or increment of any matter, the proxy shall be authorized to consider and vote on such matter as he/she deems appropriate.
3. Casting vote for each agenda shall be made using a ballot which shall contain name, surname and number of shares held by the shareholder. The shareholder and the proxy shall either mark  to cast a vote approve or disapprove or abstain from voting in the relevant box in the ballot together with his or her signature.
4. A voting ballot is considered invalid when shareholders or proxies do not clearly express their intention on the ballots, such as the attendee does not sign the ballot, there are more than one marked box on the ballots or there is no countersign on the ballot where changes of votes are made or there are split votes (except for the case of custodian). In addition, for a vote casting in the proxy form C, where the vote is not specified in the form and not confirmed by the proxy, the Company will deem it as an abstain from vote.
5. Any attendee leaving the meeting is required to return his/her remaining ballots by handing them to the staff at the exit of the meeting room.

### **Agenda on Appointment of Directors who Retired by Rotation**

In accordance with Article 16 of the Company's Articles of Association, shareholder or the proxy shall have one vote for each share and the shareholder shall either cast a vote approve or disapprove or abstain from voting for each individual candidate nominated for directors.

### **Voting Procedures**

The Chairman shall inform the meeting the details of voting criteria and procedures in each agenda as follows:

1. The Chairman shall propose the meeting to vote in each agenda pursuant to the sequence of the agenda item in the invitation letter whether there is any shareholder disapprove or abstain.
2. A shareholder or proxy intending to disapprove or abstain from voting shall mark  his/her vote in only one relevant box in a ballot and sign the ballot and raise his/her hand for the staff to collect the ballot. The staff shall deduct such disapproving and abstaining votes from the total votes in the meeting. Therefore, all remaining votes shall be deemed as approving votes.

The ballots that are submitted after the vote collection is closed shall also be deemed as approving votes.

### **Resolutions of the meeting**

1. General case: the resolution shall be passed by a simple majority vote of the shareholders present at the meeting and casting the vote.
2. Other case which the law or the Company's Articles of Association stipulated otherwise: the resolution shall conform to the law or the Company's Articles of Association and the Chairman shall inform the Meeting before voting in each agenda. In the event of a tie vote, the Chairman of the Meeting shall have a casting vote.
3. Any attendee having special conflict of interest in any agenda shall be excluded from casting a vote in that agenda, except for the agenda relating to the appointment of the directors to replace those retired by rotation, every attendee shall be able to cast a vote without being deemed as having a special conflict of interest. A shareholder having special interest or proxy of such shareholder may be invited by the Chairman to temporarily leave the meeting.

### **Vote Counting and Announcement of the Result**

The total votes cast in disapprove or abstention, as well as the invalid ballots (if any), shall be deducted from the total number of votes attending the meeting for each agenda. The remaining votes shall then be counted as approval votes. The voting result of each agenda shall be announced to the meeting in the succeeding agenda presented the approval, disapproval, abstention or voided ballot in form of shareholding percentage. The registration may be temporarily closed prior to a vote counting in each agenda and re-opened after such vote counting is finished. Therefore, the number of attendees and votes in each agenda may be unidentical due to attendees leaving or entering the meeting during each agenda.

**Comments and Questions Given by the Attendees**

The attendees are welcome to give comments and ask questions in each agenda. The attendee intending to give comment or ask question shall raise his/her hand. Upon the Chairman's permission or being called by number, he/she shall provide his/her first name, last name and whether he/she is the shareholder attending in person or by proxy. The inquiring attendee should give comments or ask questions that is relevant to the agenda. Comment on any other matter not relevant to the agenda item should be given after all agenda are proceeded. The company reserves the right to carry out any appropriate procedure for the meeting to be concise and efficient.

## **Guideline for attending the AGM through Electronic Media (E-AGM) and the Appointment of Proxies**

Shareholders or their proxies wishing to participate in the meeting must submit their identity verification documents as specified to the company by April 21, 2026. Once the company has verified the information against the list of shareholders entitled to attend the meeting, as per the record date, correctly and completely, the electronic meeting service provider will send a link for joining the meeting and a user manual to the email address you have provided to the company. The link will be sent 2 days prior to the meeting date.

### **Requesting to attend the meeting via electronic media**

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

- Submit your request to attend the meeting by sending information via Email or postal mail.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via Email or postal:

1. Please fill in the document requesting to attend the meeting via electronic media (E-AGM) (Enclosure 2) by specifying your Email and your mobile phone number clearly for registering for the meeting.
2. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.

### **2.1 Shareholders who are natural persons:**

- If a shareholder wishes to attend the meeting in person via E-Meeting:
  - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
- If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
  - The Proxy Form B (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed.
  - A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.

- A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

## 2.2 Shareholders who are juristic persons:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person via electronic media (E-Meeting)
  - A copy of the Company Certificate issued by Ministry of Commerce, not more than 60 days and certified true copy by the authorized person on behalf of the juristic person with corporate seal (if any)
  - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (E-Meeting)
  - The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed.
  - A copy of the shareholder's juristic person registration certificate issued no later than 60 days before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
  - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
  - Copy of the identity document of the proxy as in the case of natural persons as mentioned above.

Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company **within 21 April 2025**

3.1.1 Email channel: [ir@indexlivingmall.com](mailto:ir@indexlivingmall.com)

3.1.2 Postal channels: Company Secretary Department

Index Living Mall Public Company Limited

No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam Sub-district, Bangkhuntien District,  
Bangkok 10150

**Electronic Meeting Attendance (E-AGM): Website or QR Code channel**

1. Once shareholders or their proxies who have expressed their desire to attend the meeting have been fully verified, they will receive an email from the meeting service provider. This email will contain a link for joining the meeting and a user manual for accessing the system, which will be sent 2 days before the meeting date. Please study the E-AGM meeting system user manual in detail. If you do not receive such an email by April 23, 2026, please contact the company immediately.

by indicating your intention to attend the meeting via the Chrome web browser by accessing

Scan QR Code	Link
	<a href="https://ilm.thekoble.com/agm/emeeting/index/1">https://ilm.thekoble.com/agm/emeeting/index/1</a>

2. Participation in the meeting and voting via electronic means can be done using a computer /notebook /tablet, and mobile phone through the web browser: Chrome with at least 4G internet speed or basic home internet connection.

Note: For participation through a tablet or mobile phone, the Zoom Cloud Meeting app must be installed prior to joining the meeting. This app can be downloaded as follows:

IOS system	Android system
	
<a href="https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307">https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307</a>	<a href="https://play.google.com/store/apps/details?id=us.zoom.videomeetings">https://play.google.com/store/apps/details?id=us.zoom.videomeetings</a>

1. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
2. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
3. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting on any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
4. If attendees have any problems or problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

**If a shareholder wishes to appoint an independent director as a proxy:**

Shareholders who are unable to participate in the hybrid meeting or through electronic media in person or cannot delegate their proxy to another attendee for the hybrid meeting, if shareholders wish to assign their proxy to an independent director, please submit a proxy form, specifying which one of the independent directors designated by the company as follows:

1. Mr. Jirayut Rungsrithong – Independent Director, Age 60 years  
Address: 147/54 Panya Village, Phatthanakan 30 Road, Suan Luang District, Bangkok 10250, Thailand.
2. Ms. Prapassiri Kositthanakorn – Independent Director, Age 61 years  
Address: 7 Inthamara 41, Sutthisan Winitchai Road, Ratchadaphisek Subdistrict, Din Daeng District, Bangkok 10400, Thailand.

Along with supporting documents to the Company by the date within 21 April 2026 via the following channels:

- By Email: [ir@indexlivingmall.com](mailto:ir@indexlivingmall.com)
- By mail: Company Secretary Department

Index Living Mall Public Company Limited

No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam Sub-district, Bangkhuntien District,  
Bangkok 10150

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

**In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:**

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with a 20-baht duty stamp affixed.
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form.
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business.
5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true copy.
6. Submit information via the following channels:
  - By Email: [ir@indexlivingmall.com](mailto:ir@indexlivingmall.com)

3.1.3 By mail: Company Secretary Department

Index Living Mall Public Company Limited

No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam Sub-district, Bangkhuntien District,  
Bangkok 10150

Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following channels:

- By Email: [ir@indexlivingmall.com](mailto:ir@indexlivingmall.com)
- Telephone: .02-8986420-5 Ext 6219 (Company Secretary Department)

3.1.4 By mail: Company Secretary Department

Index Living Mall Public Company Limited

No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam Sub-district, Bangkhuntien District, Bangkok 10150

2. Submit advice or questions during the meeting to those attending the E-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:

- Chat channel for text messages.
- An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

Please read the instruction manual carefully. The system will allow shareholders to register for the meeting in advance from 1.00 p.m. and the meeting will start at 2.00 p.m.

ใบตอบรับเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ บริษัท อินเด็กซ์ ลิฟวิ่งมอลล์ จำกัด (มหาชน)

Acceptance for the invitation of online meeting of Index Living Mall Public Company Limited

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....

I/We, Identification Card/Passport number

สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Nationality Residing at No. Road Sub district

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท อินเด็กซ์ ลิฟวิ่งมอลล์ จำกัด (มหาชน)

Being a shareholder of Index Living Mall Public Company Limited

โดยถือหุ้นรวมทั้งสิ้น ..... หุ้น

ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569

I would like to participate the E-AGM for Annual General Meeting 2026

เข้าร่วมประชุมด้วยตัวเอง

Self-Attending

มอบฉันทะให้ (นาย/นาง/นางสาว)..... ได้เข้าร่วมประชุมดังกล่าวข้างต้น

Proxy to

attend the

meeting.

(3) ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุม

Please send the Link to join the meeting by below email

อีเมล.....(โปรดระบุ)

E-Mail

Please fill in the blank.

โทรศัพท์มือถือ.....(โปรดระบุ)

Mobile Number

Please fill in the blank.

(4) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามสิ่งที่ส่งมาด้วย 8 วิธีการเข้าร่วมประชุม ภายในวันที่ 21 เมษายน 2569

Please submit the required document per an attachment 8 by 21 April 2026

(5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ระบุ

Once you have verified, the company will send the Link to join the meeting via email

(6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม

Please prepare your Account Number and your Identification Card Number for log in the meeting.

Holding the total amount of

shares

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder

(.....)

(ปิดอากรแสตมป์  
20 บาท)  
(Stamp Duty  
Baht 20)

หนังสือมอบฉันทะ แบบ ก.  
Proxy Form A.  
(แบบทั่วไปซึ่งเป็นแบบที่ง่ายไม่ซับซ้อน)  
(General Form)

เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า \_\_\_\_\_ สัญชาติ \_\_\_\_\_ อยู่บ้านเลขที่ \_\_\_\_\_  
I/We \_\_\_\_\_ Nationality \_\_\_\_\_ Residing at \_\_\_\_\_

ถนน \_\_\_\_\_ ตำบล/แขวง \_\_\_\_\_ อำเภอ/เขต \_\_\_\_\_ จังหวัด \_\_\_\_\_ รหัสไปรษณีย์ \_\_\_\_\_  
Road \_\_\_\_\_ Tambol/Khwaeng \_\_\_\_\_ Amphoe/Khet \_\_\_\_\_ Province \_\_\_\_\_ Postal Code \_\_\_\_\_

(2) เป็นผู้ถือหุ้นของบริษัท อินเด็กซ์ ลิฟวิ่งมอลล์ จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม \_\_\_\_\_ หุ้น  
being a shareholder of Index Living Mall Public Company Limited, holding the total number of \_\_\_\_\_ shares,  
และออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง ดังนี้  
and having the right to vote equivalent to \_\_\_\_\_ votes as follows:

หุ้นสามัญ	_____	หุ้น และออกเสียงลงคะแนนได้เท่ากับ	_____	เสียง
ordinary share of		shares, and having the right to vote equivalent to		votes,
หุ้นบุริมสิทธิ	-	หุ้น และออกเสียงลงคะแนนได้เท่ากับ	-	เสียง
preference share of		shares, and having the right to vote equivalent to		votes.

(3) ขอมอบฉันทะให้

Hereby appoint:

(1)  นาย/นาง/นางสาว \_\_\_\_\_ อายุ \_\_\_\_\_ ปี อยู่บ้านเลขที่ \_\_\_\_\_  
Mr./Ms./Miss \_\_\_\_\_ age \_\_\_\_\_ years, residing at \_\_\_\_\_

ถนน \_\_\_\_\_ ตำบล/แขวง \_\_\_\_\_ อำเภอ/เขต \_\_\_\_\_ จังหวัด \_\_\_\_\_ รหัสไปรษณีย์ \_\_\_\_\_  
Road \_\_\_\_\_ Tambol/Khwaeng \_\_\_\_\_ Amphoe/Khet \_\_\_\_\_ Province \_\_\_\_\_ Postal Code \_\_\_\_\_

หรือ (2)  นาย/นาง/นางสาว \_\_\_\_\_ อายุ \_\_\_\_\_ ปี อยู่บ้านเลขที่ \_\_\_\_\_  
or Mr./Ms./Miss \_\_\_\_\_ age \_\_\_\_\_ years, residing at \_\_\_\_\_

ถนน \_\_\_\_\_ ตำบล/แขวง \_\_\_\_\_ อำเภอ/เขต \_\_\_\_\_ จังหวัด \_\_\_\_\_ รหัสไปรษณีย์ \_\_\_\_\_  
Road \_\_\_\_\_ Tambol/Khwaeng \_\_\_\_\_ Amphoe/Khet \_\_\_\_\_ Province \_\_\_\_\_ Postal Code \_\_\_\_\_

หรือ (3)  นาย/นาง/นางสาว \_\_\_\_\_ อายุ \_\_\_\_\_ ปี อยู่บ้านเลขที่ \_\_\_\_\_  
or Mr./Ms./Miss \_\_\_\_\_ age \_\_\_\_\_ years, residing at \_\_\_\_\_

ถนน \_\_\_\_\_ ตำบล/แขวง \_\_\_\_\_ อำเภอ/เขต \_\_\_\_\_ จังหวัด \_\_\_\_\_ รหัสไปรษณีย์ \_\_\_\_\_  
Road \_\_\_\_\_ Tambol/Khwaeng \_\_\_\_\_ Amphoe/Khet \_\_\_\_\_ Province \_\_\_\_\_ Postal Code \_\_\_\_\_

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น

any one of them to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders

ประจำปี 2569 แบบผสม ในวันที่ 24 เมษายน 2569 เวลา 14.00 น.

2026 by Hybrid Meeting on 24 April 2026 at 14.00 p.m.

ณ ห้องประชุมอะคาเดมี่ เทรนนิ่ง 1 บริษัท อินเด็กซ์ ลิฟวิ่งมอลล์ จำกัด (มหาชน) เลขที่ 147 ซอยพระรามที่ 2 ซอย 50 ถ.พระรามที่ 2 แขวงสามด่า เขต  
บางขุนเทียน กรุงเทพมหานคร หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

at the Academy Training 1, Index Living Mall Public Company Limited No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam, Bangkhunthian,  
Bangkok, or any adjournment at any date, time and place thereof.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำการเองทุกประการ

Any business carried out by the proxy at the said meeting shall be deemed as having been carried out by myself in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Grantor

(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy

(.....)

#### หมายเหตุ

#### Remark

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบ  
ฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares  
to several proxies for splitting votes.

หนังสือมอบฉันทะ แบบ ข.  
Proxy Form B.  
(แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)  
(Proxy Form containing specific details)

ปิดอากรแสตมป์  
20 บาท  
(Stamp Duty  
Baht 20)

เขียนที่.....  
Written at  
วันที่.....เดือน.....พ.ศ.....  
Date Month Year

(1) ข้าพเจ้า \_\_\_\_\_ สัญชาติ \_\_\_\_\_ อยู่บ้านเลขที่ \_\_\_\_\_  
I/We \_\_\_\_\_ Nationality \_\_\_\_\_ Residing at \_\_\_\_\_  
ถนน ตำบล/แขวง อำเภอ/เขต จังหวัด รหัสไปรษณีย์  
Road Tambol/Khwaeng Amphoe/ Khet Province Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท อินเด็กซ์ ลิฟวิ่งมอลล์ จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม \_\_\_\_\_ หุ้น  
being a shareholder of Index Living Mall Public Company Limited, holding the total number of \_\_\_\_\_ shares  
และออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง ดังนี้  
and having the right to vote equivalent to \_\_\_\_\_ votes as follows:  
หุ้นสามัญ \_\_\_\_\_ หุ้น และออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
ordinary share of \_\_\_\_\_ shares, and having the right to vote equivalent to \_\_\_\_\_ votes  
หุ้นบุริมสิทธิ - \_\_\_\_\_ หุ้น และออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
preference share of \_\_\_\_\_ shares, and having the right to vote equivalent to \_\_\_\_\_ votes

(3) ขอมอบฉันทะให้

Hereby appoint:

(1)  นาย จิรายุทธ รุ่งศรีทอง อายุ 60 ปี อยู่บ้านเลขที่ 147/54  
Mr. Jirayut Roongsrithong age 60 years, residing at 147/54  
ถนน พัฒนาการ 30 ตำบล/แขวง อำเภอ/เขต สวนหลวง จังหวัด กทม. รหัสไปรษณีย์ 10250  
Road Pattanakarn 30 Tambol/Khwaeng Amphoe/ Suanluang Province Bangkok Postal Code 10250  
Khet

หรือ (2)  นาง ประภาศิริ โขมิตรนาร อายุ 60 ปี อยู่บ้านเลขที่ 7  
or Mrs. Prapasiri Kositthanakorn Age 60 years, residing at 7  
ถนน สุทธิสารวิณิชชัย ตำบล/แขวง รัชดาภิเษก อำเภอ/เขต ดินแดง จังหวัด กทม. รหัสไปรษณีย์ 10400  
Road Sutthisan Winitchai Tambol/Khwaeng Ratchadaphisek Amphoe/ Din Daeng Province Bangkok Postal Code 10400  
Khet

หรือ (3)  นาย/นาง/นางสาว \_\_\_\_\_ อายุ \_\_\_\_\_ ปี อยู่บ้านเลขที่ \_\_\_\_\_  
or Mr./Ms./Miss \_\_\_\_\_ age \_\_\_\_\_ years, residing at \_\_\_\_\_  
ถนน ตำบล/แขวง อำเภอ/เขต \_\_\_\_\_ จังหวัด \_\_\_\_\_ รหัสไปรษณีย์ \_\_\_\_\_  
Road Tambol/Khwaeng Amphoe/ Khet Province Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น

any one of them to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders

ประจำปี 2569 ในวันที่ 24 เมษายน 2569 เวลา 14.00 น. โดยเป็นการประชุมในรูปแบบผสมทั้งการมาประชุมที่สถานที่ หรือผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ณ ห้องประชุมอะคาเดมี่ เทรนนิ่ง 1 บริษัท อินเด็กซ์ ลิฟวิ่งมอลล์ จำกัด (มหาชน) เลขที่ 147 ซอยพระรามที่ 2 ซอย 50 ถ.พระรามที่ 2 แขวงสามเสนนอก เขตบางเขน กรุงเทพมหานคร

2026 on 24 April 2026 at 14.00 p.m. by Hybrid - Physical Meeting or E-AGM at Academy Training Room 1, Index Living Mall Public Company Limited, No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam, Bangkhunthian, Bangkok.

ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

วาระที่ 1 เรื่องที่ประธานแจ้งให้ที่ประชุมทราบ

Agenda No. 1 To inform the 2026 AGM by the Chairman of the Board of Directors

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง  
Approve                              Disapprove                              Abstain

วาระที่ 2 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 เมื่อวันที่ 25 เมษายน 2568

Agenda No. 2 To adopt the minutes of AGM 2025 on April 25, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง  
Approve                              Disapprove                              Abstain

วาระที่ 3 รับทราบรายงานของคณะกรรมการเกี่ยวกับผลการดำเนินงานของบริษัทประจำปี 2568

Agenda No. 3 To acknowledge the report of the Board of Directors regarding the operating results of the Company for the year 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง  
Approve                              Disapprove                              Abstain

วาระที่ 4 พิจารณานุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนของบริษัท สำหรับรอบบัญชีสิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda No. 4 To consider and approve the financial statements for the year ended December 31, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง  
Approve                              Disapprove                              Abstain

วาระที่ 5

พิจารณาอนุมัติการจัดสรรกำไรสะสมและการจ่ายเงินปันผลประจำปี 2568

Agenda No. 5

To consider and approve the appropriation of the net profit in 2025 as the annual dividend.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง
- Approve                      Disapprove                      Abstain

วาระที่ 6

พิจารณาอนุมัติการเลือกตั้งกรรมการแทนกรรมการที่ออกตามวาระ ประจำปี 2569

Agenda No. 6

To consider and approve the appointment of directors who are due to retired by rotation in 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy to vote at my/our desire as follows:
- การแต่งตั้งกรรมการเป็นรายบุคคล
- ชื่อกรรมการ นางเพ็ญภา ธนสารศิลป์
- Director Name Mrs. Pennapha Dhanasarnsilp
- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง
- Approve                      Disapprove                      Abstain

ชื่อกรรมการ นายพิศิษฐ์ ปัทมสัตยาสนธิ

Director Name Mr. Pisith Patamasatayasonthi

- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง
- Approve                      Disapprove                      Abstain

ชื่อกรรมการ นางชั้นทอง อุดมมหันตีสุข

Director Name Mrs. Kunthong Udommahuntisuk

- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง
- Approve                      Disapprove                      Abstain

ชื่อกรรมการ นางสาวพิชพิมพ์ ปัทมสัตยาสนธิ

Director Name Miss Pichapim Patamasatayasonthi

- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง
- Approve                      Disapprove                      Abstain

วาระที่ 7

พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการและคณะกรรมการชดเชย ประจำปี 2569

Agenda No. 7

To consider and approve the remuneration for the Company's Board of Directors in 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง
- Approve                      Disapprove                      Abstain

- วาระที่ 8                      พิจารณานุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569  
 Agenda No. 8              To consider and approve the appointment of the auditors and the determination of the remuneration of the auditors for the year 2026.
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 (a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
 (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง  
 Approve                              Disapprove                              Abstain

- วาระที่ 9                      พิจารณานุมัติแก้ไขเพิ่มเติมวัตถุประสงค์ของบริษัท และแก้ไขหนังสือบริคณห์สนธิข้อ 3 เรื่อง วัตถุประสงค์ของบริษัท  
 Agenda No. 9              To consider and approve the amendment to the Company's Objects and the amendment to Clause 3 (Objects of the Company) of the Memorandum of Association.
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 (a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
 (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง  
 Approve                              Disapprove                              Abstain

- วาระที่ 10                      พิจารณาเรื่องอื่นๆ  
 Agenda No. 10              To consider other agenda.
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 (a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
 (b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย                       ไม่เห็นด้วย                       งดออกเสียง  
 Approve                              Disapprove                              Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy in any agenda that is not as specified in this Proxy Form shall be considered as invalid and shall not be my/our voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried out by the proxy at the said meeting, except in case that the proxy does not vote according to my/our intention(s) specified in the Proxy Form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Grantor

(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy

(.....)

#### หมายเหตุ

#### Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุม E-AGM และออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy must authorize only one proxy to attend and vote at the E-AGM meeting and may not split the number of shares to several proxies for splitting votes.

2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

For agenda of the election of directors, either the whole nominated candidates or an individual nominated candidate can be appointed.

3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In case there are any further agenda apart from those specified above brought into consideration in the meeting, the Grantor may use the Allonge of the Proxy Form B. as attached.

แบบหนังสือมอบฉันทะ แบบ ค.

Proxy Form C.

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)  
(For foreign shareholders who have custodians in Thailand only)

(ปิดอากรแสตมป์  
20 บาท)  
(Stamp Duty  
Baht 20)

เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date

Month

Year

(1) ข้าพเจ้า

I/We

สำนักงานตั้งอยู่เลขที่

Residing at

ถนน

ตำบล/แขวง

อำเภอ/เขต

จังหวัด

รหัสไปรษณีย์

Road

Tambol/Khwaeng

Amphoe/Khet

Province

Postal Code

ในฐานะผู้ประกอบการธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ

as a Custodian for

ซึ่งเป็นผู้ถือหุ้นของบริษัท อินเด็กซ์ ลิฟวิ่ง มอลล์ จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม

being a shareholder of Index Living Mall Public Company Limited, holding the total number

หุ้น

shares,

of

และออกเสียงลงคะแนนได้เท่ากับ

เสียง ดังนี้

and having the right to vote

votes as follows:

equivalent to

หุ้นสามัญ

ordinary share of

หุ้น และออกเสียงลงคะแนนได้เท่ากับ

shares, and having the right to vote

equivalent to

เสียง

votes,

หุ้นบุริมสิทธิ

preference share of

-

หุ้น และออกเสียงลงคะแนนได้เท่ากับ

shares, and having the right to vote

equivalent to

เสียง

votes.

(2) ขอมอบฉันทะให้

Hereby appoint:

(1)  นาย/นาง/นางสาว

Mr./Ms./Miss

อายุ

age

ปี อยู่บ้านเลขที่

years, residing

at

ถนน

ตำบล/แขวง

อำเภอ/เขต

จังหวัด

รหัสไปรษณีย์

Road

Tambol/Khwaeng

Amphoe/Khet

Province

Postal Code

หรือ

(2)  นาย/นาง/นางสาว

Mr./Ms./Miss

อายุ

age

ปี อยู่บ้านเลขที่

years, residing

at

ถนน	ตำบล/แขวง	อำเภอ/เขต	จังหวัด	รหัสไปรษณีย์
Road	Tambol/Khwaeng	Amphoe/Khet	Province	Postal Code
หรือ	(3) <input type="checkbox"/> นาย/นาง/นางสาว		อายุ	ปี อยู่บ้านเลขที่
or	Mr./Ms./Miss		age	years, residing
				at
ถนน	ตำบล/แขวง	อำเภอ/เขต	จังหวัด	รหัสไปรษณีย์
Road	Tambol/Khwaeng	Amphoe/Khet	Province	Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น

any one of them to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders

ประจำปี 2569 แบบผสม ในวันที่ 24 เมษายน 2569 เวลา 14.00 น.

2026 by Hybrid Meeting on 24 April 2026 at 14.00 p.m.

ณ ห้องประชุมอะคาเดมี เทรนนิ่ง 1 บริษัท อินเด็กซ์ ลิฟวิ่งมอลล์ จำกัด (มหาชน) เลขที่ 147 ซอยพระรามที่ 2 ซอย 50 ถ.พระรามที่ 2 แขวงสามตำ เขต บางขุนเทียน กรุงเทพมหานคร หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

at the Academy Training 1, Index Living Mall Public Company Limited No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam, Bangkhunthian, Bangkok, or any adjournment at any date, time and place thereof.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุม และออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We hereby authorize the proxy to attend and vote on my/our behalf at this meeting as follows:

- มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

To grant the total amount of shareholding and having the right to vote

- มอบฉันทะบางส่วน คือ

To grant the partial shares as follows:

<input type="checkbox"/> หุ้นสามัญ	_____	หุ้น และออกเสียงลงคะแนนได้เท่ากับ	_____	เสียง
ordinary share		shares, and having the right to vote		votes,
		equivalent to		
<input type="checkbox"/> หุ้นบุริมสิทธิ	-	หุ้น และออกเสียงลงคะแนนได้เท่ากับ	-	เสียง
preference		shares, and having the right to vote		votes.
share		equivalent to		
รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด	_____		_____	เสียง
Total amount of voting rights				votes.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

วาระที่ 1 เรื่องที่ประธานแจ้งให้ที่ประชุมทราบ

Agenda No. 1 To inform the 2026 AGM by the Chairman of the Board of Directors

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย                       ไม่เห็นด้วย                       งงดออกเสียง
- Approve                              Disapprove                              Abstain



เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
 Approve                  Disapprove                  Abstain

ชื่อกรรมการ นายพิศิษฐ์ ปัทมสัตยาสนธิ

Director Name Mr. Pisith Patamasatayasonthi

เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
 Approve                  Disapprove                  Abstain

ชื่อกรรมการ นางจันทร์ทอง อุดมมหันติสุข

Director Name Mrs. Kunthong Udommahuntisuk

เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
 Approve                  Disapprove                  Abstain

ชื่อกรรมการ นางสาวพิชพิมพ์ ปัทมสัตยาสนธิ

Director Name Miss Pichapim Patamasatayasonthi

เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
 Approve                  Disapprove                  Abstain

วาระที่ 7

พิจารณานุมัติการกำหนดค่าตอบแทนกรรมการและคณะกรรมการชุดย่อย ประจำปี 2569

Agenda No. 7

To consider and approve the remuneration for the Company's Board of Directors in 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
 Approve                  Disapprove                  Abstain

วาระที่ 8

พิจารณานุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

Agenda No. 8

To consider and approve the appointment of the auditors and the determination of the remuneration of the auditors for the year 2026.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
 Approve                  Disapprove                  Abstain

วาระที่ 9

พิจารณานุมัติแก้ไขเพิ่มเติมวัตถุประสงค์ของบริษัท และแก้ไขหนังสือบริคณห์สนธิข้อ 3 เรื่อง วัตถุประสงค์ของบริษัท

Agenda No. 9

To consider and approve the amendment to the Company's Objects and the amendment to Clause 3 (Objects of the Company) of the Memorandum of Association.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
 Approve                  Disapprove                  Abstain

วาระที่ 10 พิจารณาเรื่องอื่นๆ  
Agenda No. 10 To consider other agenda.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย       ไม่เห็นด้วย       งดออกเสียง  
Approve              Disapprove              Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ถือเป็นการลงคะแนนเสียงของผู้ถือหุ้น  
Voting of the proxy in any agenda that is not as specified in this Proxy Form shall be considered as invalid and shall not be the vote of a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ  
Any business carried out by the proxy at the said meeting, except in case that the proxy does not vote according to my/our intention(s) specified in the Proxy Form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Grantor  
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy  
(.....)

**หมายเหตุ**  
Remarks

1. หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทย เป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

Only foreign shareholders whose names appear in the registration book and have appointed a Custodian in Thailand can use the Proxy Form C.

2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ

Evidence to be attached with this Proxy Form are:

(1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

Power of Attorney from the shareholder authorizing a Custodian to sign the Proxy Form on behalf of the shareholder.

(2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Letter of certification to certify that a person executing the Proxy Form has obtained a permit to act as a Custodian.

3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคน เพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to several proxies for splitting votes.

4. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ

In case there are any further agenda apart from those specified above brought into consideration in the meeting, the Grantor may use the Allonge of the Proxy Form C. as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

ALLONGE OF PROXY FORM C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท อินเด็กซ์ ลิฟวิง มอลล์ จำกัด (มหาชน)

The appointment of proxy by the shareholder of Index Living Mall Public Company Limited  
ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 24 เมษายน 2569 เวลา 14.00 น. ณ ห้องประชุมอะคาเดมี่ เทรนนิ่ง 1 บริษัท อินเด็กซ์ ลิฟวิงมอลล์  
จำกัด (มหาชน) เลขที่ 147 ซอยพระรามที่ 2 ซอย 50 ถ.พระรามที่ 2 แขวงสามยุค เขตบางขุนเทียน กรุงเทพมหานคร หรือที่จะพึงเลื่อนไปในวัน เวลา และ  
สถานที่อื่นด้วย  
at the Annual General Meeting of Shareholders 2024 by Hybrid Meeting on 24 April 2026 at 14.00 p.m. at the Academy Training 1, Index  
Living Mall Public Company Limited No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam, Bangkhunthian, Bangkok, or any adjournment at  
any date, time and place thereof.

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) To grant my/our proxy to vote at my/our desire as follows:
- |   |  |   |
|---|--|---|
| <input type="checkbox"/> เห็นด้วย.....เสียง | <input type="checkbox"/> ไม่เห็นด้วย.....เสียง | <input type="checkbox"/> งดออกเสียง.....เสียง |
| Approve votes                               | Disapprove votes                               | Abstain votes                                 |

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) To grant my/our proxy to vote at my/our desire as follows:
- |   |  |   |
|---|--|---|
| <input type="checkbox"/> เห็นด้วย.....เสียง | <input type="checkbox"/> ไม่เห็นด้วย.....เสียง | <input type="checkbox"/> งดออกเสียง.....เสียง |
| Approve votes                               | Disapprove votes                               | Abstain votes                                 |

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
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(b) To grant my/our proxy to vote at my/our desire as follows:
- |   |  |   |
|---|--|---|
| <input type="checkbox"/> เห็นด้วย.....เสียง | <input type="checkbox"/> ไม่เห็นด้วย.....เสียง | <input type="checkbox"/> งดออกเสียง.....เสียง |
| Approve votes                               | Disapprove votes                               | Abstain votes                                 |

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) To grant my/our proxy to vote at my/our desire as follows:
- |   |  |   |
|---|--|---|
| <input type="checkbox"/> เห็นด้วย.....เสียง | <input type="checkbox"/> ไม่เห็นด้วย.....เสียง | <input type="checkbox"/> งดออกเสียง.....เสียง |
| Approve votes                               | Disapprove votes                               | Abstain votes                                 |

Requisition Form for the 2025 Form 56-1 One Report

Dear Shareholders,

Recognizing the cost-saving and environmental benefits of electronic communication, our company has opted to issue the 2025 Form 56-1 One Report in the form of a QR Code, accompanying the invitation to the Annual General Meeting of Shareholders for the year 2025, as a replacement for the traditional printed annual report. Additionally, the Form 56-1 One Report for the year 2025 has been published on our website <https://investor.indexlivingmall.com/en/downloads/annual-reports>

For those who are not comfortable with the electronic media and the interest, hard copies of the 2023 Form 56-1 One Report as well as other website information are available free of charge upon request to the Company Secretary Department. Such requests can be made by completing and returning to us the accompanying Feedback Form via e-mail to [ir@indexlivingmall.com](mailto:ir@indexlivingmall.com) , or telephone to 02-898-6420-5 ext. 6219

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Name and Address of Shareholders

Name: .....

Address: .....

.....

.....

.....

**Privacy Notice**  
**for 2026 Annual General Meeting of Shareholder via electronic means of**  
**Index Living Mall Public Company Limited (“AGM”)**

Since Index Living Mall Public Company Limited (“the Company”), as the data controller under the Personal Data Protection Act, B.E. 2562, has announced its Personal Data Protection Policy with the description of its personal data processing for the shareholders and investors on April 20, 2020 (All the details can be found on the Company’s website at <https://www.indexlivingmall.com/privacy-policy> ). For this AGM, the Company would like to inform its shareholders and their proxies on the Personal Data Protection Policy in brief as follows:

1. **Personal Data:** The Company needs to collect the following personal information for the purpose of arranging attendance at the AGM:
  - 1.1 General Personal Data: Name, Age, Address, Telephone number, Identity card number, Bank account details, E-mail address, Fax number, Shareholder’s registration number, photographs, and video recording.
2. **Objectives, Legal Basis, and Data Processing:** The Company will process all personal data in accordance with the objectives and legal basis as follows:
  - 2.1 Legal basis
    - The Company will collect and use your data specified in items 1.1. above for the purpose of calling, arranging, and conducting the AGM, including identity verification, sending any related documents, and carrying out any action pursuant to the AGM resolutions and/or to comply with the related laws or orders issued by the relevant authorities under the Public Limited Companies Act, B.E. 2535 (1992).
3. **Sources of Personal Data:** The Company will collect your personal data directly from you and from Thailand Securities Depository Co., Ltd., which is the Company’s registrar.
4. **Personal Data Storage:** The Company expects to keep your personal data for the appropriate period when using such data in accordance with the above objective. However, the Company shall clearly designate the retention period classified by each type of data. After these periods elapse, the Company will either destroy or anonymize your data.
5. **Rights of Data Owners:** As a data owner, you have the right to receive a copy of your personal data, the right to correct any mistakes in your data, the right to have your data erased and the right to withhold consent for your data to be used for any other purpose than the abovementioned AGM. If you would like to exercise any of these rights, please contact the Company at email: [ir@indexlivingmall.com](mailto:ir@indexlivingmall.com) or by post to the Legal department at the address shown in the invitation letter for this AGM within April 21, 2026. The Company will consider your request and contact you as soon as reasonably possible. If the Company fails to comply with the laws related to personal data protection, you can file a complaint at the Office of the Personal Data Protection Commission.

A Map of the venue of the meeting

Index Living Mall Public Company Limited

No. 147 Soi Rama 2 Soi 50, Rama 2 Road, Samaedam, Bangkhunthian, Bangkok 10150

### Map of Index Living Mall Head Office

